



TECHNICAL EDUCATION AND SKILLS DEVELOPMENT AUTHORITY

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***Investing in the 21<sup>st</sup> Century  
Skilled Filipino Workforce***

**The NATIONAL TECHNICAL EDUCATION  
AND SKILLS DEVELOPMENT PLAN  
2011 - 2016**

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## Preface

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The 3<sup>rd</sup> Cycle National Technical Education and Skills Development Plan (NTESDP) 2011-2016 is a unique undertaking. While it builds on the gains and lessons of two previous NTESDPs, it carves out new inimitable pathways for technical vocational education and training (TVET) in the medium-term. Themed *“Investing in the 21<sup>st</sup> Century Skilled Filipino Workforce”*, the Plan outlines innovative strategies to guide the major TVET actors on the courses of action that need to be carried out to address the economy’s future skills requirements.

Anchored on the Philippine Development Plan 2011-2016 and the Labor and Employment Plan 2011-2016, the NTESDP 2011-2016 seeks to contribute to achieving the vision of inclusive growth through the improved provision of TVET. As a means by which workers’ productivity and employability are enhanced, TVET is seen as a primary enabler that allows the active and meaningful participation of workers in the development process.

The NTESDP is mainly directional and its operational translation takes place in the Regional and Provincial Technical Education and Skills Development Plans (R/PTESDPs). The R/PTESDPs, to be determined and implemented at the regional and provincial levels, shall provide the area and sector-specific skills development requirements and program interventions. Essentially, the corresponding financial requirements for the implementation of the NTESDP and the R/PTESDPs are contained in an accompanying Investment Plan.

The TESDA, as oversight body of the NTESDP process, understands that the successful implementation of the NTESDP, a collective contribution from myriad stakeholders, necessitates intensive monitoring and evaluation. Consultations, therefore, are regarded an intrinsic part of the whole program management cycle to ensure that the desired plan results are achieved.

Since TVET is deemed to be of significance, for reasons economic and social, to current and future generations alike, it is our hope that this NTESDP 2011-2016 will serve as an excellent guide to assisting all stakeholders move from goal to goal and from strength to strength.



**SECRETARY EMMANUEL JOEL J. VILLANUEVA**  
Director General



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# Acknowledgement

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The formulation of the National Technical Education and Skills Development Plan (NTESDP) 2011-2016 3<sup>rd</sup> Cycle is a product of the concerted efforts of various TVET stakeholders. It was made possible by the guidance, support and assistance of several individuals and groups who in one way or another contributed and extended their valuable time and inputs in the preparation and completion of this Plan.

The NTESDP is anchored on the Philippine Development Plan, 2011-2016 that defines the priority thrusts of the Aquino administration for the next six years. Likewise serving as basis is the Labor and Employment Plan, 2011-2016 whose basic strategy is inclusive growth through decent and productive work.

Towards the realization of a comprehensive plan for TVET, sectoral and multi-level consultations were undertaken. The active participation of the TESDA Industry Partners during the industry consultations that elicited vital information/insights in the identification of issues and concerns in the priority sectors for inclusion in the Plan is highly appreciated. Likewise, the comments and inputs of the Inter-Agency Committee resulted in the enhancement of the Plan.

It is also noteworthy to commend the valuable contributions of the TESDA National Directorate, the TESDA Provincial/District Directors, and the inter-office committee at the Central Office.

The plan is also a product of discussions and presentations with multisectoral bodies at the local and national levels. Gratitude is due to the Regional/ Provincial Technical Education and Skills Development Committees (R/PTESDCs), the Regional/ Provincial Development Councils (R/PDCs) and other organized bodies for the review and endorsement of their respective Regional and Provincial Technical Education and Skills Development Plans (R/PTESDPs) which serve as the twin documents of the NTESDP.

Our utmost gratitude to the TESDA Board, the Social Development Committee– Technical Board and Cabinet Level (NEDA) for their unselfish time and commitment in the review and approval of the Plan.

To the Plan writers who after patiently writing and rewriting the Plan have come up with a manuscript that defines the priority thrusts for the TVET sector.

Finally, to all individuals and organizations who in one way or another contributed their time, effort and ideas in enhancing the Plan document, accept our warmest gratitude to all of you.

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## Abbreviations

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<b>AFAS</b>	ASEAN Framework Agreement on Services
<b>ALS</b>	Alternative Learning System
<b>APACC</b>	Asia-Pacific Accreditation and Certification Commission
<b>APEC</b>	Asia-Pacific Economic Cooperation
<b>ARMM</b>	Autonomous Region of Muslim Mindanao
<b>ASEAN</b>	Association of South East Asian Nations
<b>ASEM</b>	Asia-Europe Meeting
<b>BIMP-EAGA</b>	Brunei Darussalam-Indonesia-Malaysia-Philippines East ASEAN Growth Area
<b>BLES</b>	Bureau of Labor and Employment Statistics
<b>BPO</b>	Business Process Outsourcing
<b>CHED</b>	Commission on Higher Education
<b>COC</b>	Certificate of Competency
<b>COEIB</b>	Central Office Efficiency and Integrity Board
<b>DA</b>	Department of Agriculture
<b>DepEd</b>	Department of Education
<b>DFA</b>	Department of Foreign Affairs
<b>DILG</b>	Department of the Interior and Local Government
<b>DOLE</b>	Department of Labor and Employment
<b>DOTC</b>	Department of Transportation and Communications
<b>DSWD</b>	Department of Social Welfare and Development
<b>DTI</b>	Department of Trade and Industry



<b>DTS</b>	Dual Training System
<b>EBT</b>	Enterprise-Based Training
<b>EDCOM</b>	Congressional Commission on Education
<b>EER</b>	Efficiency and Effectiveness Review
<b>EIB</b>	Efficiency and Integrity Board
<b>ERP</b>	Economic Resiliency Plan
<b>EU</b>	European Union
<b>FTA</b>	Free Trade Agreement
<b>FTAAP</b>	Free Trade Area of the Asia-Pacific
<b>GAA</b>	General Appropriations Act
<b>HOTS</b>	Higher Order Thinking Skills
<b>I-CARE</b>	Invigorating Constituents Assistance in Reinforcing Employment
<b>ICT</b>	Information and Communications Technology
<b>ICT4E</b>	ICT for Education
<b>IES</b>	Impact Evaluation Study
<b>ILO</b>	International Labor Organization
<b>IMO</b>	International Maritime Organization
<b>ISO</b>	International Organization for Standardization
<b>IT</b>	Information Technology
<b>JPEPA</b>	Japan-Philippines Economic Partnership Agreement
<b>K to 12</b>	Kindergarten to 12
<b>KAS</b>	Knowledge, Attitudes and Skills
<b>LEP</b>	Labor and Employment Plan
<b>LEP</b>	Ladderized Education Program
<b>LGU</b>	Local Government Unit
<b>LMI</b>	Labor Market Information
<b>LMIR</b>	Labor Market Intelligence Report
<b>MARINA</b>	Maritime Industry Authority
<b>MRA</b>	Mutual Recognition Arrangement

<b>MTC</b>	Maritime Training Council
<b>NATCAC</b>	National TVET Competency Assessment and Certification
<b>NC</b>	National Certificate
<b>NCR</b>	National Capital Region
<b>NEDA</b>	National Economic and Development Authority
<b>NGO</b>	Non-Government Organization
<b>NTESDP</b>	National Technical Education and Skills Development Plan
<b>NTR</b>	No Training Regulation
<b>OFW</b>	Overseas Filipino Worker
<b>OJT</b>	On-the-Job Training
<b>PAPs</b>	Programs, Activities, Projects
<b>PDC</b>	Provincial Development Council
<b>PDP</b>	Philippine Development Plan
<b>PESFA</b>	Private Education Student Financial Assistance
<b>PESO</b>	Public Employment Service Office
<b>PNQF</b>	Philippine National Qualifications Framework
<b>POEA</b>	Philippine Overseas Employment Administration
<b>PPP</b>	Public-Private Partnership
<b>PSA</b>	Priority Sector Activities
<b>PTESDC</b>	Provincial Technical Education and Skills Development Committee
<b>PTESDP</b>	Provincial Technical Education and Skills Development Plan
<b>PTQCS</b>	Philippine TVET Qualification and Certification System
<b>PTQF</b>	Philippine TVET Qualifications Framework
<b>PTTQF</b>	Philippine TVET Trainers Qualifications Framework
<b>QMS</b>	Quality Management System
<b>RA</b>	Republic Act
<b>RDC</b>	Regional Development Council

<b>ROEIB</b>	Regional Office Efficiency and Integrity Board
<b>RTA</b>	Regional Trade Agreement
<b>RTESDC</b>	Regional Technical Education and Skills Development Committee
<b>RTESDP</b>	Regional Technical Education and Skills Development Plan
<b>STCW</b>	Standards of Training, Certification and Watchkeeping
<b>TDF</b>	TESDA Development Fund
<b>TESD</b>	Technical Education and Skills Development
<b>TESDC</b>	Technical Education and Skills Development Committee
<b>TESDA</b>	Technical Education and Skills Development Authority
<b>TR</b>	Training Regulation
<b>TSDO</b>	TVET Systems Development Office
<b>TTIs</b>	TESDA Technology Institutions
<b>TVET</b>	Technical Vocational Education and Training
<b>TVI</b>	Technical Vocational Institution
<b>TWSP</b>	Training for Work Scholarship Program
<b>ULI</b>	Unified Learner Identifier
<b>UNESCO</b>	United Nations Educational, Scientific and Cultural Organization
<b>UTPRAS</b>	Unified TVET Program Registration and Accreditation System
<b>WFP</b>	Work and Financial Plan
<b>WTR</b>	With Training Regulations
<b>YP4SC</b>	Youth Profiling for Starring Career



Republic of the Philippines  
**NATIONAL ECONOMIC AND DEVELOPMENT AUTHORITY**

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**SOCIAL DEVELOPMENT COMMITTEE**  
**Resolution No. \_\_ , Series of 2011**

**APPROVING THE NATIONAL TECHNICAL EDUCATION AND SKILLS DEVELOPMENT PLAN  
2011-2016 (INVESTING IN THE 21<sup>ST</sup> CENTURY SKILLED FILIPINO WORKFORCE)**

**WHEREAS**, Section 21 of Republic Act No. 7796 and Rule II Section 1 of the Implementing Rules and Regulations state that “The Technical Education and Skills Development Authority (TESDA) shall formulate a comprehensive development plan for middle-level manpower based on a national employment plan or policies for the optimum allocation, development and utilization of skilled workers for employment, entrepreneurship and technology development for economic and social growth, to be known as the National Technical Education and Skills Development Plan (NTESDP)”;

**WHEREAS**, in accordance with President Aquino’s “Social Contract to the Filipino People,” the TESDA led the formulation of the National Technical Education and Skills Development Plan (NTESDP) 2011-2016, which was anchored on the national goals and priorities enunciated in the Philippine Development Plan (PDP) 2011-2016 and the Labor and Employment Plan 2011-2016;

**WHEREAS**, the Third Cycle NTESDP takes on the success of the previous NTESDP and highlights the envisioned contributions of technical vocational education and training (TVET) to the national goals of inclusive growth and poverty reduction in the medium term, providing the major directions, including specific strategies, policies and programs for TVET that will serve as a guide for the development of competent and highly skilled manpower;

**WHEREAS**, the NTESDP 2011-2016 having the theme “Investing in the 21<sup>st</sup> Century Skilled Filipino Workforce,” discusses the TVET’s contribution relative to the whole education and training system and its critical role in the overall national development process;

**WHEREAS**, a series of inter-agency consultations and meetings with various TVET stakeholders nationwide were conducted in the formulation of the NTESDP;

**WHEREAS**, the NTESDP 2011-2016 was presented to the Social Development Committee – Technical Board (SDC-TB) where the latter endorsed the plan for subsequent review and approval of the SDC-Cabinet, subject to further amendments based on the comments and recommendations of the SDC-TB;

**WHEREAS**, the TESDA has considered the comments and recommendations of the SDC-TB, based on its presentation during the SDC-Cabinet meeting last August 15;

**WHEREAS**, the SDC-Cabinet Level was satisfied with the presentation of NTESDP 2011-2016.

**NOW, THEREFORE, BE IT RESOLVED, AS IT IS HEREBY RESOLVED**, that the Social Development Committee – Cabinet Level approves the National Technical Education and Skills Development Plan 2011-2016.

Adopted this \_\_\_ day of \_\_\_\_\_ 2011 in Pasig City.

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# Chapter 1

## Introduction

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Education is fundamental to the realization of inclusive growth. As it begets knowledge and culture, education finds its practical articulation and demonstration in the world of work. Thus, knowledge, as it is inextricably embedded with people replete with ideas and bursting with entrepreneurial spirits, is valued as the key strategic resource to achieving growth objectives.

President Aquino's "**Social Contract with the Filipino People**" essentially reflects this unequivocal commitment to education and expresses the transformation objective as: *"From relegating education to just one of many concerns , to making education the central strategy for investing in our people, reducing poverty and building national competitiveness."*

Commitment to education acknowledges the different pathways toward acquiring knowledge, of which technical vocational education and training, as a path when taken in conjunction with other education and training pathways, is recognized to be one primary knowledge building block.

### **The National Technical Education and Skills Development Plan (NTESDP) 2011 – 2016**

The NTESDP 2011-2016 headlines the pivotal contribution of technical vocational education and training to the national goals of inclusive growth and poverty reduction in the medium-term. The NTESDP therefore, as formulated, serves the following purposes:

- It outlines the major directions, including specific strategies, policies and programs for technical vocational education and training; and
- It serves as a guide for the multifarious TVET players so that coherence and alignments in its implementation are advanced.

### **Plan processes**

The NTESDP formulation is informed by the following national frameworks, viz.:

- The **Philippine Development Plan** , 2011-2016 that recognizes workers' skills and competencies are at the core of improving employment outcomes and increasing productivity and growth;
- The **Labor and Employment Plan**, 2011-2016 that recognizes labor not only as beneficiaries of growth but also creators of growth; and

The **1<sup>st</sup> cycle NTESDP** , 1999-2004 and the **2<sup>nd</sup> cycle NTESDP** 2005-2009, gains and lessons from said cycles of which were instructive in framing the new cycle directions. **Sub-National Plans** to be informed by the NTESDP that are area-based, sector specific and labor- market directed include the following, viz.:

- **Provincial Technical Education and Skills Development Plans (PTESDPs)**, totaling 85 (for 79 provinces and 6 NCR district offices); and
- **Regional Technical Education and Skills Development Plans (RTESDPs)**, totaling 17 and essentially a consolidation of the PTESDPs.

Both national and sub-national plans are accompanied by **Work and Financial Plans** (WFPs) that contain output and resource input requirements. Further, a **Monitoring and Evaluation Framework** is derived to measure performance as indicated in the plans.

For legitimacy purposes, both national and sub-national plans undergo an **approval process**, viz.:

- At the national level, the NTESDP is endorsed by the NEDA Board
- At the sub-national level , the RTESDPs is endorsed by the Regional Development Councils (RDCs)

An intensive and extensive **consultative process** characterizes all stages of the planning cycle. The plans therefore reflect the collective vision of all stakeholders on technical vocational education and training particularly on how its developmental contributions can be advanced in the next six years.

## Report structure

The report is structured as follows:

- Chapter 1, as the introductory portion of the Plan document, explains the purpose of the plan and its bases, describes the plan formulation process and outlines the plan report structure.
- Chapter 2 discusses TVET's contribution relative to the whole education and training system and highlights the critical role of TESDA as oversight agency for TVET.
- Chapter 3 raises TVET issues and challenges as it seeks to anticipate the changing dynamics of the labor market it serves.
- Chapter 4 presents TVET strategic directions for the medium term as it addresses issues of access, equity, quality and relevance.
- Chapter 5 defines the implementation frameworks of the plan and articulates how it will be brought to fruition.



# Chapter 2

## TVET: Overview & Perspective

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### Philippine education and training system

The management of the Philippine Education and Training System is tri-focalized and described as follows:

	System	No of Years	Accountable Agency
<b>Basic Education</b>	Kindergarten	K	Department of Education
	Elementary	6	
	Secondary	4	
		2	
<b>Middle Level Education</b>	Post-Secondary, Technical-vocational, Qualifications-based Non-degree		Technical Education and Skills Development Authority
<b>Higher Education</b>	Baccalaureate degree, graduate and post graduate programs.		Commission on Higher Education

**Note: the K to 12 programs are major reform areas currently in process**

#### Trifocalized Management in the Philippine Education and Training System

**Basic education** managed by **Department of Education** (DepEd) focuses on the delivery of foundational competencies to prepare persons for higher learning. Currently, it covers 6 years of elementary education and 4 years of secondary education. Major reforms in this sector through the introduction of the K to 12 program - that is, increasing the number of years of basic education from 10 to 12 and making Kindergarten mandatory - is underway .

**Middle level education** managed by the **Technical Education and Skills Development Authority** (TESDA) focuses on post-secondary technical-vocational education and training for middle-level learners. These learners as defined in RA 7796 refer to the following: (1) those who have acquired practical skills and knowledge through formal and non-formal education and training equivalent to at least a secondary education; or (2) skilled workers who have become highly competent in their trade or craft as attested by industry. All middle-level learners go through a certification

process as promulgated in the **Philippine TVET Quality Framework (PTQF)** to evince competency.

TVET provision is delivered through a network of public and private institutions through the following modes:

- School-Based – refer to the direct delivery or provision of TVET programs by the public and private providers, including the TESDA-administered schools;
- Center-Based – refer to the delivery of training programs by the TESDA Regional, Provincial and Specialized Training Centers as well as private training centers;
- Enterprise-Based – are training programs implemented within companies/ firms; and
- Community-Based – training delivery conducted at the local/ community level, mostly in partnership with the local government units (LGUs) and the non-government organizations (NGOs).

**Higher education** managed by the **Commission on Higher Education (CHED)** focuses on baccalaureate degrees, graduate and post graduate programs and offerings toward developing professionals and high-level manpower.

To foster innovation and responsiveness in the whole education and training system, the development of a **Philippine National Qualifications Framework (PNQF)** is in process. A practicable system of credit transfers, the PNQF, when adopted and implemented, will allow seamless transitions between and among the three systems.

### **TVET system management**

*As TVET Authority, TESDA is mandated, as per RA 7796 to provide “relevant, accessible, high quality and efficient technical education and skills development in support of the development of high quality Filipino middle-level manpower responsive to and in accordance with Philippine development goals and priorities.”*

Pursuant to its mandate, TESDA exercises its leadership role in TVET in the areas of providing the overall policies and direction, developing systems and setting standards, supporting TVET provision and building the capacity and capability of TESDA and its partners in delivering relevant TVET programs.

The TVET system is characterized by the active participation of the private sector as the direct participant and immediate beneficiary of trained and skilled workforce, as well as the local government units, the labor sector and other stakeholders, in the provision of technical education and skills development opportunities.

## TVET system elements

The TVET system is to be measured for internal efficiencies, effectiveness and external efficiencies. Internal efficiencies refer to how well resource inputs are used to produce outputs. Effectiveness refer to the extent outputs are able to achieve the desired outcomes. External efficiencies refer to market results relative to outcomes derived.

Indicator elements include adequacy, proportionality, access, equity, quality, relevance and responsiveness. These system elements are what TESDA as Authority in TVET seeks to achieve in positive ways as it directs and manages via its Direction Setting, Standards Setting and Systems Development and Support in the provision of TVET.

### TVET System Elements

	Input	Output	Outcome	Impact
Indicator	Institutions operative Trainers trained Resources mobilized	Programs registered Training regulations promulgated Training seats available Curriculum exemplars developed Assessment tools developed Persons enrolled & graduated Persons assessed & certified Students assisted via scholarships	Certification Rate	Employment Rate
Indicator Elements	Adequacy Proportionality	Access Equity	Quality	Relevance Responsiveness
Indicator Typology	Internal Efficiency	Effectiveness		External Efficiency
	S U P P L Y			D E M A N D

## TVET system performance

### NTESDP 1999-2004, 1<sup>st</sup> cycle

#### “A Vision and Strategy for the Development of Middle-Level Manpower”

#### Major Performance

In terms of **access**, an increasing trend in TVET enrolment and number of graduates was noted for the period 2000-2004. This is attributed to the expanding capacity in TVET provision as manifested in the increased number of TVET providers from 1,768 in 2000 to 4,510 in 2004.

In terms of **relevance**, the responsiveness of TVET programs can be measured in terms of employment and skills utilization rates of TVET graduates. The graduate tracer studies conducted in 2000 and 2004 showed an average employment rate of 60% and

an average skills utilization rate of 67% among TVET graduates surveyed a year after completing the course.

In terms of **quality**, the TVET reforms initiated in 1998, specifically the installation of a quality-assured Philippine TESD system, were directed towards ensuring quality in TVET programs and outputs. These include the mandatory registration of all TVET programs/course offerings in accordance with the standards set. The competency assessment and certification system was likewise strengthened to provide a more efficient system of assessing the competencies of workers and TVET graduates.

In terms of **equity**, TESDA implemented scholarship and other student financial assistance programs such as the PESFA.

### **NTESDP 2005-2009 2nd Cycle** **“Global Competencies and Global Opportunities”**

#### **Major Performance**

On **improved access and equity** in TVET, opportunities were made available to all clients including special clientele groups as women, differently-abled persons, and indigenous people. Relevant and timely information on training opportunities were made available to prospective beneficiaries. From 2005-2009 total enrolment reached 9,561,227 with its highest peak at 2,142,414 in 2007. Graduates on the other hand, totaled 7,913,581 which are 82.77% of total enrolled. Average increase of graduates for the period 2006-2009 was registered at 13.72%. The increase in enrolment and graduates in 2006-2009, was the result of the massive scholarship programs offered by the government which provide free training, training support fund and free competency assessment to support job creation and preservation.

To provide greater access to TVET, scholarship and student assistance programs were provided to deserving TVET enrollees in all regions in the country. This is made available through the Private Education Students Financial Assistance Program (PESFA) and the Training for Work Scholarship Program (TWSP). PESFA annual budget allocation is PhP 200 million.

The TWSP, a program launched in May 2006, was in response to the clamor of industry to address the critical skills shortages in priority sectors, particularly in Business Process Outsourcing, metals and engineering, construction and tourism among others. It also served as the training component of the Government’s Economic Resiliency Plan (ERP) in response to the Global Financial Crisis in 2008. For the period 2006-2009, a total of PhP 8.07 billion has been provided for the TWSP. Graduates/Scholars for the period reached 976,191.

On **improved assessment and certification**, there was an increase in the number of TVET graduates with verified/validated competence to perform a particular skill according to quality standards defined by industry. Moreover the registry of certified

job-ready TVET graduates is readily available to prospective employers, both for local and overseas employment. For the period 2005-2009 a total of 2,268,978 assessed persons and 1,684,844 certified persons were recorded and resulted to 74.25% certification rate. The policy on mandatory assessment of TVET graduates in programs with training regulations was implemented and adopted in 2005.

On **enhanced employability** of TVET graduates, TVET graduates have greater access to domestic and overseas employment or have improved prospect for entrepreneurial and self-employment. In the 2008 Impact Evaluation Study, the overall employment rate of TVET graduates in the labor force or who actively search for work registered at 55.1%.

## Indicators of performance, 2005-2010

### On internal efficiencies

#### TVET institutions operative

Private	Public
3,906	422
90.25%	9.75%

Table 1.0 TVET Institutions, as of December 2010

TVET provision in the country is delivered by the network of public and private institutions. As of December 2010, there were 4,328 TVET providers of TESDA-registered programs. The private TVET institutions dominate the training landscape with 3,906 (90.25%) while the public sector registered 422 (9.75%).

#### TVET trainers trained

Private	Public	Total
15,912	7,564	23,476
67.78%	32.22%	100.00%

Table 2.0 TVET Trainers Trained, 2006-2010

For the period 2006-2010, a total of 23,476 TVET trainers have been qualified and certified in various qualifications. These certified trainers are predominantly from private TVET institutions with 15,912 (67.78%) of the total while those from the public registered at 7,564 (32.22%).

#### TVET resources mobilized

Private Funds	Public Funds
53.5%	46.5%

Table 3.0 TVET Financing Sources, 2006-2010

TVET financing comes from two major sources, private and public funds with private funds contributing more than public funds in financing TVET initiatives by providing 53.5 percent of the total resource base.

On public funds, different government agencies contribute to TVET initiatives and include the following:

- TESDA that funds a network of 125 TESDA Technology Institutes (TTIs) nationwide and assumes the authority role and the supervision of the whole TVET sector.
- Local government units (LGUs) that fund and organize short duration TVET courses.
- Other government departments namely : Department of Interior and Local Government (DILG), Department of Agriculture (DA), Department of Trade and Industry (DTI) and Department of Social Welfare and Development (DSWD).
- Legislators contribution through the I-CARE

Funds	2008	2009	2010	TOTAL	%
General Appropriations Act (GAA)	3,165,238	2,030,879	2,107,416	7,303,533.00	0.73
Grants and Aids	102,600,199	4,390,441	13,382,027	120,372,667.00	12.09
TESDA Development Fund*	62,261,662	75,278,106	54,229,687	191,769,455.00	19.27
Income Generating Projects	26,100,828	99,001,391	54,011,745	179,113,964.00	18.00
Sariling Sikap Program					
I-CARE	257,030,000	137,870,000	101,875,000	496,775,000.00	49.91
<b>TOTAL</b>	<b>451,157,927</b>	<b>318,570,817</b>	<b>225,605,875</b>	<b>995,334,619.00</b>	<b>100.00</b>
<ul style="list-style-type: none"> <li>• (*) contribution due from the provision of the law, RA7796, Sec. 31</li> <li>• Source: Budget Division, TESDA</li> </ul>					

Table 4.0 TESDA Fund Sources, 2008-2010

TESDA funds come from different sources which for the period 2008 to 2010, generated funds that reached up to Ph P995, 334,619 million. Half (50%) of the total funds for the three-year period were sourced from I-CARE and only 0.73% came from GAA.

On the other hand, private funds for TVET financing come from three major groups, viz.:

- Trainees who pay fees as their contribution that amounts to 28.6% percent of the total expenditure and represents 1.5 times than the budget allocated by TESDA
- Companies who fund apprenticeship and learnership programs and short courses as well or give allowances to DTS students
- NGOs who run short courses including foundations that help training institutions

## On effectiveness

### TVET programs registered

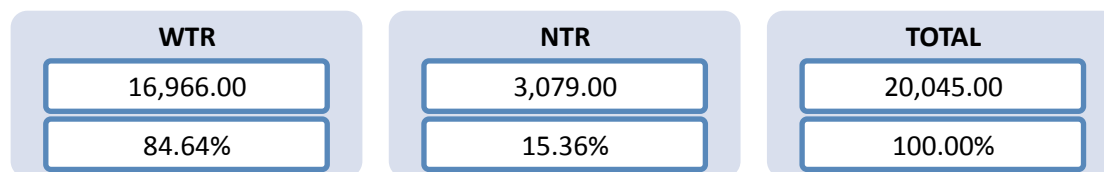


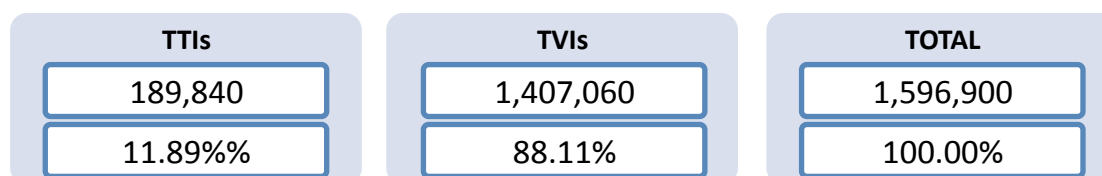
Table 5.0 TVET Registered Programs, as of December 2010

As of December 2010, there were 20,045 TVET programs registered. Of the total programs registered 84.64% were with training regulations and 15.36% were without training regulations. The National Capital Region (NCR) has the most number of registered programs with 4,975 (25%) while ARMM has the least with only 166 (1%).

### Training regulations promulgated

The TESDA Board promulgates Training Regulations (TRs) by which TVET programs offered to the public are qualified and registered. To date, a total of 224 training regulations for 20 priority sectors have been developed and promulgated by the TESDA Board. The most number of TRs belong to the Construction sector with 45 (20.01%), followed by Automotive Sector with 34 (15.18%) and the Health, Social & Other Community Development Services with 29 (12.95%) respectively. In support of promulgated Training Regulations, TESDA has developed competency-based curriculum **exemplars** and **assessment tools**.

### TVET training seats available



Source: TESDA, TSDO

Table 6.0 TVET Capacity, as of December 2010

As of December 2010, there were a total of 1,596,900 training seats for programs across all TVET institutions that were registered with TESDA. Of the total, NCR is deemed to have the highest absorptive capacity having 22.73% of the total training seats. ARMM has the lowest absorptive capacity having only 0.85% of the total training seats.

### Persons enrolled, graduated, assessed and certified

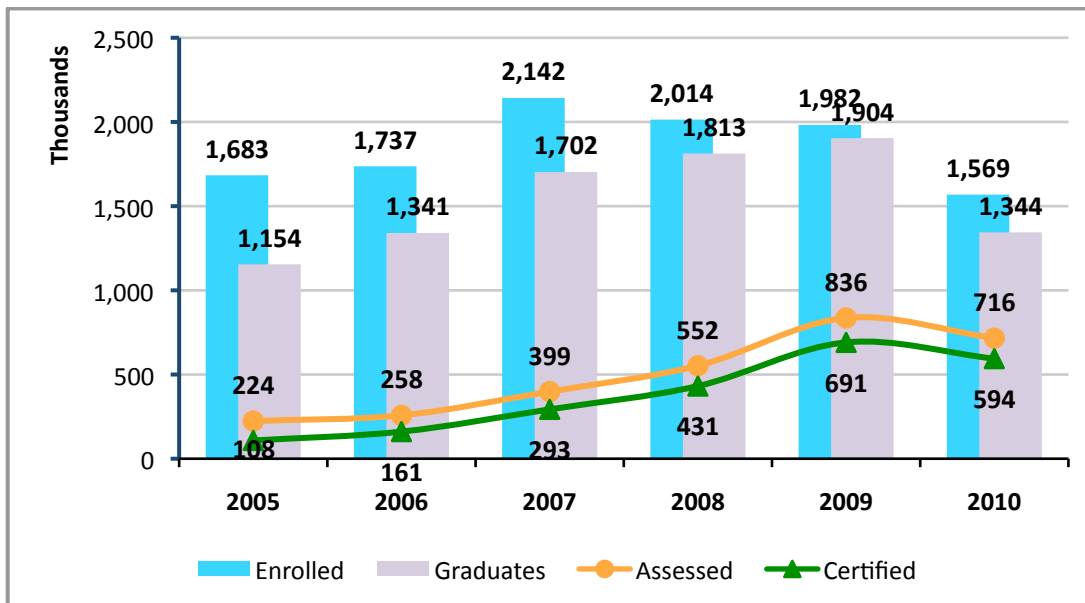


Diagram 1.0 Enrolment, Graduates, Assessed and Certified, 2005-2010

**Persons enrolled.** From 2005-2010, total enrolment reached 11,127,633 with its highest peak at 2,142,414 in 2007. Enrollment increased from 2005-2007, however, it decreased from 2008 to 2010. Average annual enrolment is 1,854,605.

**Persons graduated.** Graduates on the other hand, totaled 9,257,952 for the same period. This represents a completion rate of 83.20%. The lowest number of graduates was posted in 2005 at 1,154,333 and the highest at 1,903,793 in 2009. Average annual number of graduates is 1,542,992 for the period. Highest percentage increase of graduates was noted in 2007 at 26.98%. Average increase of graduates for the period 2006-2009 was registered at 13.72%. In 2010, the total number of graduates decreased by 29.38% from 2009. The decrease in enrolment and graduates from 2009 to 2010 is largely attributed to the substantial decrease in the funding allocation for the Training for Work Scholarship Program (TWSP) in 2010.

**Certification rates.** From 2005 to 2010, a total of 2,985,198 persons were assessed and 2,279,167 were certified resulting to an average of **76.35%** certification rate. Lowest certification rates were shown in 2005 and 2006 at 48.38% and 62.43%, respectively. The highest certification rates were in 2009 (82.62%) and 2010 (82.40%). It is noteworthy to mention, that the policy on mandatory assessment of TVET graduates in programs with training regulations was implemented and adopted in 2005. Although certification rates continue to increase, there is still a need to promote the value of certification and recognition by the industry for hiring, promotion and wage determination.

### Ladderized education program (LEP) institutionalized



**LEP offerings.** As of June 2010, there were 730 Institutions offering LEP in 1,330 ladderized degree programs containing 3,473 embedded tech-voc qualifications. There are 8 priority disciplines covered under LEP: Agriculture and Fisheries; Health and Medical Services; Information and Communications Technology; Maritime; Tourism/Hotel and Restaurant Management (HRM); Criminology; Teacher Education and Engineering.

The LEP is implemented under the framework of Executive Order No. 358 or the “Institutionalization of Ladderized Interface Between TVET and Higher Education” issued on 15 September 2004, that mandates TESDA and the CHED to develop and implement a unified national qualifications framework that establishes equivalency pathways and access ramps for a ladderized system that allows easier transitions and progressions between TVET and higher education.

Under the LEP, the tech-voc qualification in a degree program establishes job platforms and provides individuals opportunities to get jobs and earn incomes, and at the same time continue college education at their own pace and time.

### Students assisted via scholarships

**PESFA.** For the period 2005 to 2010, a total of 106,601 students benefitted from the PESFA Scholarship program. Highest enrolment and graduates were registered in 2009 at 23,229 (21.79%) and 16,886 (18.58%) respectively. The PESFA scholarship program has an annual allocation of Php200 million since its inception in 1997.

Year	Enrolment	Graduates
2005	13,944	13,944
2006	13,869	13,869
2007	16,856	16,856
2008	15,929	15,929
2009	23,229	16,886
2010	22,774	13,406
<b>Total</b>	<b>106,601</b>	<b>90,890</b>

Table 7.0 PESFA Enrolment and Graduates: 2005-2010

**TWSP.** For the period 2006 to 2010, total enrolment for the Training for Work Scholarship Program (TWSP) reached 1,249,014 while total graduates reached 1,043,550 (83.55%). Highest enrolment and graduates were posted in 2009 at 750,516 (60.09%) and 592,977 (56.82%) respectively. A decrease of 87.06% in the enrolment and 88.64% in graduates were noted from 2009-2010 mainly because of the decrease in budget for the TWSP.

Year	Enrolment	Graduates
2006-2007	222,698	215,418

<b>2008</b>	178,656	167,795
<b>2009</b>	750,516	592,977
<b>2010</b>	97,144	67,360
<b>TOTAL</b>	<b>1,253,014</b>	<b>1,043,550</b>

Table 8.0 TWSP Enrolment and Graduates: 2006-2010

**LEP.** LEP Scholarships have been provided through the TWSP. For the period 2006-2009 total enrollment registered at 112,718 while total graduates, registered at 98,840 (87.69%). Highest enrolment and graduates were noted in 2006-2007 as substantial allocation was given to aggressively promote the program.

Year	Enrolment	Graduates
<b>2006-2007</b>	93,085	86,753
<b>2008</b>	13,656	9,874
<b>2009</b>	5,977	2,213
<b>TOTAL</b>	<b>112,718</b>	<b>98,840</b>

Source: *Investing on Filipino Thru TVET-TESDA Report: July 2010*

Table 9.0 LEP Scholarships SY-2006-2009

## On external efficiencies

### Employment rates

The employment rate is measured by the number of graduates getting employed against the total graduates who actively search for jobs within a period of 6 months to one year. This is considered a measure of employability.

The 2008 Impact Evaluation Study (IES) showed that 55.1% of the TVET graduates in the labor force who acquired work-based competence find jobs within 1 month to one year after acquiring TVET qualification from the TVET system. This employment rate is lower than the 2005 IES results of 64.6%. The decline can be attributed to many reasons, to include: the effects of the global financial crisis which slowed down economic activities and resulted to job losses; skills mismatch between the requirements of the available jobs and the skills possessed by those seeking employment; and geographical mismatch between locations of job opening and job seekers.

<b>Agriculture and Fishery</b>	1,039	52.9
<b>Automotive</b>	8,398	56.0
<b>Construction</b>	6,135	61.8
<b>Electronics</b>	4,444	54.4
<b>Footwear and Leather goods</b>	66	100
<b>Furniture and Fixtures</b>	112	77.3
<b>Garments</b>	1,104	45.1
<b>Health, Social and Other Community Development Services</b>	20,666	47.3
<b>Heating, Ventilation Airconditioning and Refrigeration</b>	1,320	65.3
<b>Information and Communications Technology</b>	24,136	56.1
<b>Land Transportation</b>	915	77.4
<b>Maritime</b>	1,010	48.3
<b>Metals and Engineering</b>	7,549	60.8
<b>Processed Food and Beverages</b>	4,490	76.2
<b>Tourism/Hotel and Restaurant</b>	11,388	52.6
<b>Others</b>	4,681	64.2

*Source: 2008 Impact Evaluation Study of TVET Programs*

Table 10.0 Employed TVET Graduates by Priority Sector: Philippines: 2008

In terms of sector distribution of the employed TVET graduates, the survey shows that high employment rates of more than 50.0% are posted in the following sectors: footwear and leather goods (100.0%); land transportation (77.4%); processed food and beverages (76.2%); business processing outsourcing (56.1%), heating, ventilation, air conditioning and refrigeration (65.3%); metals and engineering (60.8%); construction (61.8%); and furniture and fixtures (77.3%). It is worth mentioning that these sectors are skills intensive. Further, sectors that were slightly below the national employment rate are the agriculture (52.9%), processed food (52.6%) and electronics (54.4%).

In terms of absolute number, information and communications technology posted the highest figures of employed graduates at 24,236 or employment rate of 56.1%; followed by health, social and other community development services at 20,666 or employment rate of 47.3% and tourism/hotel and restaurant at 11,388 or employment rate of 52.6%.

# Chapter 3

## The Planning Context

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The Philippine economy is faced with serious challenges that threaten its capacity to remain productive and competitive. In the country's pursuit of growth, a major issue is skills related as dramatic alterations in work and work arrangements over the last decade were experienced.

The TVET system, being rapid, flexible, jobs-oriented and competency-based, is recognized to be responsive to market requirements. However, TVET is facing some challenges of its own as it delivers programs and services that align with and seek to anticipate the changing dynamics of the labor market it serves.

Evidences and inferences on market trends and their implications on quality, equity & access & innovation of TVET provision are enumerated as follows:



### On quality issues

#### Internationalization of skills

The lifting of trade barriers caused by globalization trends brings tremendous challenges for TVET, as human resources like other resources would have to be “internationally” shared. Workers to remain competitive will have to be provided trainings that take into account current and future needs with spatial considerations.

Some ASEAN Mutual Recognition Arrangements initiatives to improve worker mobility where the Philippines has participated in include:

- ASEAN Mutual Recognition Arrangement on Engineering Services
- ASEAN MRA on Nursing Services
- ASEAN MRA on Medical Practitioners
- ASEAN MRA on Dental Practitioners

- ASEAN MRA FRAMEWORK on Accountancy
- ASEAN MRA on Surveying Qualifications
- ASEAN MRA on Architectural Services

The Philippines has also entered into bilateral agreements with other International Maritime Organization (IMO) members for the mutual recognition of seafarer documents such as certificates of proficiency for both officers and ratings and deck and engine officer licenses. To date, the Philippines has 46 bilateral agreements with other maritime countries.

Mutual Recognition of Skills Qualifications that will allow freer movement of skilled workers and professionals in the region is aggressively pursued by the education and training sector.

**Skills supply dominance retention.** About 30% of the world's merchant seafarers come from the Philippines making it the largest single supply nation to the world's merchant fleet. By 2016, the vision of the Philippine Maritime industry is to dominate the market by supplying 50% of the world's marine fleet from the current 30%.

However, the increasing demand for seafarers amid bustling business opportunities resulting to stiffer competition, prompted ship owners to source from other countries, particularly China and India that are actively upgrading their manning capabilities. Moreover, as two different government entities take charge of our seafarers – MARINA under DOTC for domestic seafarers and MTC under DOLE for international seafarers, there is a need to harmonize differing standards with STCW standards.

Skills training for seafarers will need to be fast-tracked to maintain Philippine dominance in the seafarers market. Also, domestic standards will need to be aligned with global standards to facilitate skills mobility. Education and training for seafarers should also provide for pathways and seamlessness to enable non-officers the opportunity to become officers.

**Job and skill mismatch.** Due to inadequate employment opportunities in the formal economy, limited labor market information and inadequate academic preparation, the mismatch between jobs and skills compounds the problem of high unemployment levels among the youth and educated.

Based on a survey of the Bureau of Labor and Employment Statistics (BLES), covering a period of January 2007 to January 2008, despite unemployment affecting more than two (2) million Filipinos, employers had difficulty filling up their vacancies because of shortage of applicants with the right competencies and qualifications for the job.

**PDP “10” medium-term skill requirements.** In the competitive industry and service sectors, the Philippine Development Plan (PDP) focused on “**improved productivity and efficiency**” as one of the strategic goals that will contribute to achieving growth. Specifically, these include: (1) tourism; (2) business process outsourcing (BPO); (3) mining, (4) agribusiness/forest-based industries; (5) logistics; (6) shipbuilding; (7) housing; (8) electronics; (9) infrastructure; and (10) other high-potential industries. Employment opportunities are expected to be not being far off and the need for the provision of skills training along the identified industry priorities cannot be overemphasized.

**Skilled workers migration.** The ASEAN Framework Agreement on Services (AFAS) is aimed at substantially eliminating restrictions to trade in services among ASEAN countries in order to improve the efficiency and competitiveness of ASEAN services suppliers. The ASEAN Member States continue to work on further expanding the negotiations to cover all sectors and all modes of supply. The ASEAN Economic Community Blueprint adopted by the ASEAN Leaders at the 13th ASEAN Summit on 20 November 2007 in Singapore sets out concrete steps to be taken to achieve a free flow of services by 2015 with flexibility.

Also, the Asia-Pacific Economic Cooperation (APEC) aims to promote free trade and economic cooperation throughout the Asia-Pacific region. It raises living standards and education levels through sustainable economic growth and fosters a sense of community and an appreciation of shared interests among Asia-Pacific countries. APEC considers prospects for a Free Trade Area of the Asia-Pacific (FTAAP) which would include all member economies of Asia-Pacific Economic Cooperation (APEC). APEC wants to achieve "free and open trade and investment" in the region.

These developments in the trade in services arena impact largely on TVET delivery as its programs will have to consider global requisites.

### **On equity and access issues**

#### **Skills training access for workers with special concerns**

The Philippines has a large pool of unemployed and underemployed mostly in the 15-24 demographic. Of the total employed, one third are self-employed and doing unpaid forms of work.

Designing and segmenting TVET programs for precision and focus to meet the specific skills and learning needs of clientele deemed vulnerable – youth, women, disabled, rural workers – is imperative. Advocacy for increased public investments in TVET is likewise necessary.

**Skills training in reintegration.** Workers who have been displaced and repatriated due to the political unrests and other reasons face unemployment. With the instability in the sources of employment opportunities abroad, reintegration

programs are a priority. TVET programs for migrants may be designed not only to help migrants but to allow migrant returnees to use the knowledge gained from their work experience elsewhere be shared, codified and perhaps, if developed, can be a potential source of income.

### **Upskilling in the agricultural sectors**

The agriculture sector is a key employment generator in the Philippines given its agricultural bounties: sugarcane, coconuts, rice, corn, bananas, cassavas, pineapples, mangoes; pork, eggs, beef and fish. Given the low productivity in this sector, TVET may need to adopt a more rural bias to reach this sector, considered remote and inaccessible and renew interest agriculture as a potential jobs powerhouse given the new-found stream of interest in sustainable development.

**Skills demand overseas vs. local demand.** Migration for temporary work is progressively on the rise and getting diverse in terms of occupational categories. Women have also figured significantly in migration flows. Implications for TVET resources will figure significantly as tradeoffs as to focus resources on servicing local demand versus overseas demand may arise.

### **On innovation issues**

**Greening skills.** The effects of climate change in work and workplaces cannot be overemphasized. In this regard, TVET faces two major challenges: (1) To “green” existing jobs to meet current demand for retrofitting and the re-tooling of industry to ensure that existing industries continue to grow; and (2) To train new workers with the appropriate green skills particularly for the renewable industries and emergent “green” technology sectors. Sectors identified with high demand for such “green” skills/jobs and with high environmental impact are the following: building and construction, energy, transport and agriculture.

TVET has a big role to play to support the government policy of protecting and caring for the environment. New competencies need to be developed relevant to this concern. Going into “green jobs” will require re-tooling of skilled workers on sectors with high environmental impacts. Relevant training regulations addressing these concerns will be promulgated. It is likewise essential to integrate principles, values and practices of sustainable development in the education and training curriculum.

### **Technology-biased skills**

Advances in technology have brought about changes in skills structures demanded by industries. These new technologies such as the use of industrial robots for higher levels of productivity have had major impacts on the structure of employment and significant implications for human resource in terms of the nature, level, and quality of skills required.

Progress towards a more knowledge-based, service-directed and information-oriented markets call for a new type of skills training with a technology-bias to enable individuals and firms to participate in a workplace that has gone wired.

**HOT (High Order Thinking) skills.** With modernization and deregulation, particularly in the information technology industry, there will be a profound shift from low-level to high-level type of skills. These technological and organizational changes have a significant impact on the skills profile of workers in the production sector. Skills shall be one of the functions of the new economic order such that enterprises utilizing advanced technology and new organizational methods would require a different mix of skills.

Changes in skill composition are gearing towards the mental or problem solving type of skills rather than physical. Likewise, new competencies in industry as well as personal ones (such as teamwork and communication skills) will require a series of interventions over a period of time even after initial training.

Critical to the 21<sup>st</sup> century is not only technical competence but also creativity and innovation and adaptability to new technologies and opportunities. This necessitates the development of technical, cognitive and behavioral skills conducive to high productivity and flexibility in the work environment.

HOT Skills will be needed in preparing the 21<sup>st</sup> century Filipino skilled workforce. These skills include problem solving, critical thinking, innovation, being technological savvy, including communication and learning other people's languages. These have to be incorporated in the TVET curriculum, learning systems and approaches.



# Chapter 4

## Strategic Directions

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### **Developing the 21<sup>st</sup> century skilled Filipino workforce**

Faced with global and domestic challenges and a changing economic environment, and in response to the human resource development requirements of the PDP and the LEP, the National Technical Education and Skills Development Plan (NTESDP) for 2011-2016 envisions a 21<sup>st</sup> Century Skilled Filipino Workforce.

A 21<sup>st</sup> century Filipino skilled workforce as defined in this plan is characterized by the following:

- technically competent
- innovative and creative
- knowledge-based, with higher order thinking skills
- with foundational life skills
- in pursuit of lifelong learning opportunities
- possessing desirable work attitudes and behavior

These characteristics are essential if a nation's workforce is to be globally competitive and flexible. Moreover, these positive attributes are deemed to facilitate greater mobility across occupations or locations.

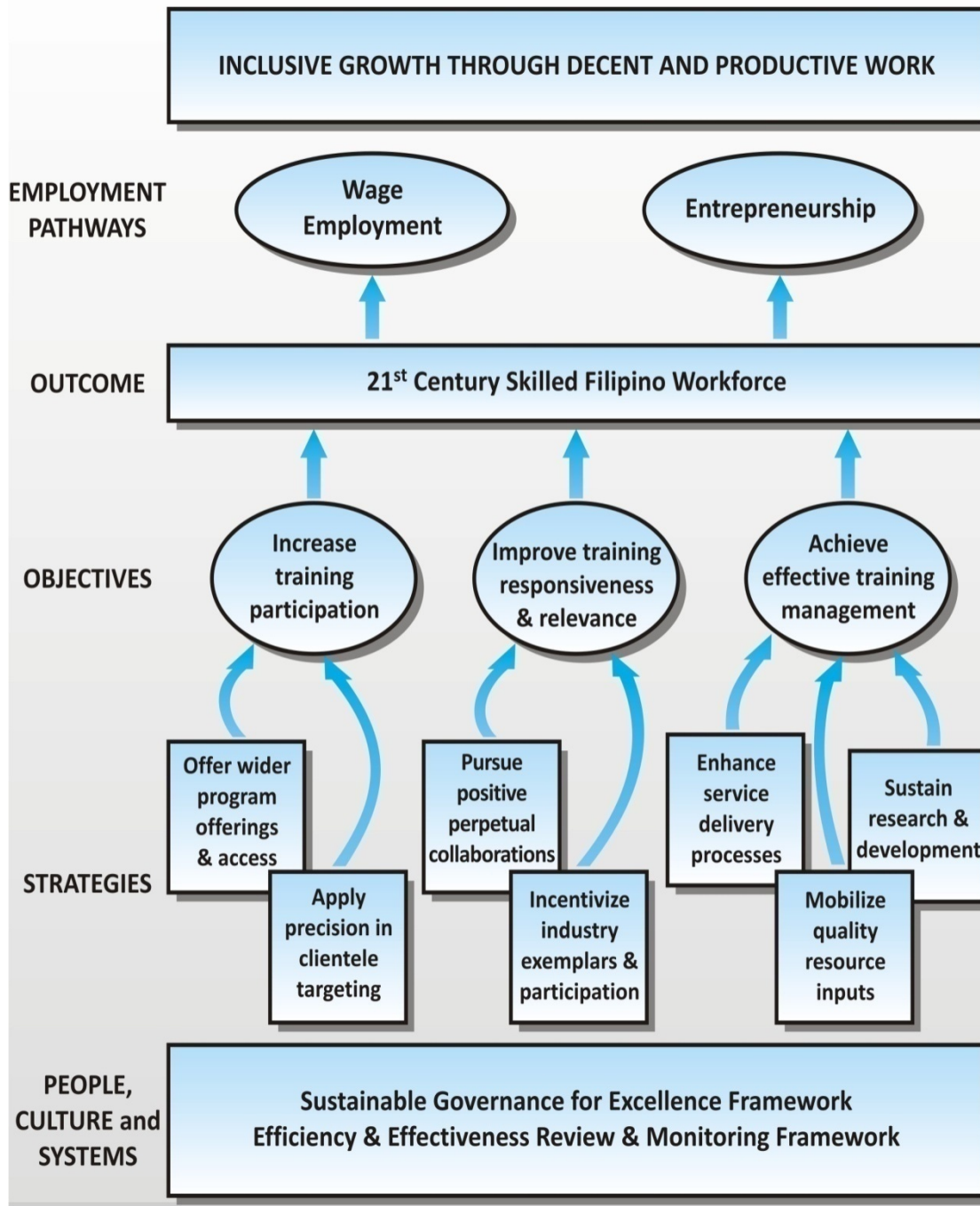
The plan period 2011 -2016 shall focus on preparing the skilled workforce for the 21<sup>st</sup> century. Major reforms shall be required in the systems, processes, infrastructure and governance of the entire education and training system, specifically on TVET. It will be an investment period towards achieving the desired objective.

Developing the 21<sup>st</sup> century Filipino skilled workforce is aimed at meeting the present and future skills requirements. It still essentially involves making our workforce more employable, productive and flexible to the changing requirements of industry and the labor markets, locally and overseas. This contributes to the improvement of the social and economic well-being of the society and in turn attaining inclusive growth and improvement in the quality of life. The possession of employable and productive skills has an equalizing and empowering effect and provides every Filipino a fair chance to access and benefit from the development gains.

### **Objectives and Enabling Strategies**

The NTESDP articulates three major objectives that serve as anchors for the TVET strategies, policies and programs that will be rolled out during the plan period.

# NTESDP Strategy Map 2011-2016



## OBJECTIVE 1: To increase training participation

TVET covers a broad range of clientele which should be given the opportunities to acquire employable skills and become productive. Likewise, the skills requirements of industry and the labor markets have to be addressed. Quality and relevant skills development opportunities shall be continuously provided, particularly to the target clientele.

## STRATEGIES

### Apply precision in clientele targeting

1. **Develop a service delivery rationalization scheme.** Given the diversity and magnitude of TVET clients but with limited TVET resources, there is a need to properly segment the target clientele and prioritize. This shall be done through the following:
  - *Developing a more rigid and systematic policy and measures in the determination of TVET clients and priorities.*
  - *Mobilizing the inter-agency coordination group in the prioritization of clients and the rationalization and complementation of TVET programs and resources*
2. **Focus TVET interventions based on identified priorities.** Based on the segmentation of TVET clients and the financing for results principle, focus shall be given on the priorities to achieve the development objectives of the plan. These shall be pursued through the following
  - *Setting the minimum requirements for TVET consistent with the objectives of the plan and the qualification requirements for the job*
  - *Encouraging out-of-school-youth or those who have not completed high school to go back to school or avail of the alternative learning system (ALS) of DepEd to complete their basic education*
  - *Providing appropriate TVET interventions for the women, the marginalized and vulnerable sectors, particularly the unreached*
3. **Expand and promote agri-fishery related programs.** The agri-fishery sector, while a priority has become less attractive to young Filipinos and to entrepreneurs. There is a shortage of farm managers with adequate entrepreneurial skills. Few college students major in agribusiness. Yet education remains a great enabler for increased agribusiness activity. To do this, the following policy responses shall be adopted:
  - *Mobilizing the agri-fishery TESDA Technology Institutions to strengthen provision of agri-fishery programs using BEST PRACTICES as Business Enterprises to attract more students and their families (i.e. Family Farm Schools, Company partnership programs)*
  - *Redesigning agri-fishery programs to make them responsive and more beneficial and profitable to farmers and fisherfolks*
  - *Standardizing and improving the quality of training in the agri-fishery sector across regions and agencies*

## Offer wider program offerings and access

4. **Enhance and intensify career advocacy, coaching and counseling in the TVIs.** To provide students and parents with good bases for career decision making, career profiling services shall be improved and expanded through the following:

- *Providing capability building on career guidance and counseling to TVIs*
- *Institutionalizing and maximizing the use of the Youth Profiling for Starring Career (YP4SC) or other equivalent assessment tests in career counseling and coaching*
- *Coordinating and linking-up with other agencies, especially the DOLE in the provision of industry career guides*

5. **Expand and intensify employment facilitation services.** Making the employment facilitation services of the government as well as the privately-owned accessed facilities available to TVET clients is a key strategy to enhance employability. The following measures are supportive of this strategy.

- *Institutionalizing and strengthening Blue-Desks in the TVIs, both public and private and TESDA operating units and providing technical assistance to TVIs to ensure the sustainability and effectiveness of their employment facilitation services*
- *Strengthening linkages with other government agencies and private sector involved in employment facilitation (DOLE, POEA, etc.)*

6. **Sustain promotion and advocacy of TVET.** The strategic role of TVET in national development and the value of TVET as a viable career need to be continuously promoted. This shall be pursued through the following:

- *Expanding aggressive social marketing in support of TVET through regular career guidance activities in high schools, and communities, and through client-specific information, education, and communication programs*
- *Utilizing all forms of mass media and other means of communication such as the internet in the dissemination of information and in promotion and advocacy*
- *Implementing innovative and creative skills competitions/olympics in partnership with industry, other government agencies and stakeholders*

## OBJECTIVE 2: To improve training responsiveness and relevance

To keep training responsive and relevant, there must be closer linkage between the world of learning and the world of work. This will necessitate bringing together business and labor, government and training providers, at the local, industry and national levels to enhance the relevance of training to the changing needs of enterprises and labor markets.

## STRATEGIES

### Pursue positive perpetual collaborations

1. **Pursue Public Private Partnership in TVET.** Central to the expansion of TVET reach and capacity and improving relevance is the need to forge new alliances and strengthen existing partnerships with key stakeholders.

While TESDA has been working closely with the industry in the development of standards and systems that will align middle-level skills qualifications with the industry standards, TVET and industry linkages still need to be strengthened to capture other areas of cooperation and collaboration. This includes intensifying industry involvement in TVET development, financing, labor market information, standards setting, assessment and certification and other areas among others.

- *Focusing on innovation and value creation that moves the value chain rapidly so that clients expect service providers to be their partners in enhancing the value for the customers*
  - *Strengthening partnership with industry in all areas of TVET, from policy and planning, labor market information, standards development, training delivery, assessment and certification and financing*
2. **Expand enterprise-based training (EBT).** The enterprises are the best place where learning and acquisition of skills for higher technologies can take place. The same is true for competency assessment since the same requirements and standards apply. To implement this strategy, the following measures shall be pursued:
    - *Strengthening and promoting EBT schemes like dual training system (DTS), apprenticeship and learnership and on-the job training (OJT) as pre-employment modalities*
    - *Encouraging training in the workplace for skills upgrading, retooling and multi-skilling and other skills development interventions to improve productivity and promote lifelong learning*
    - *Pushing for the expansion of incentives for the private sector investing in TVET and making availment easier*
    - *Making available incentives such as scholarships (TWSP, PESFA) and other assistance for EBT participating industry and TVIs*
    - *Tapping the corporate social responsibility programs of industry/private sector for TVET*
  3. **Strengthen link-up with public and private employers in the hiring of TVET graduates.** Working with industry ensures best fit between jobs and skills required because industry experience, hands-on, knowledge and skills and proper work values and attitudes are best acquired in real workplace environment. Efforts shall also be directed towards encouraging more public and private employers to absorb TVET graduates in their organizations / agencies.
    - *Advocating for the recognition of OJTs as part of work experience required by industry*

- *Encouraging more local industry, LGUs and government agencies to recognize and accept certification for hiring purposes*

### **Incentivize industry exemplars and participation**

4. **Provide incentives and rewards to generate wider industry support and commitment.** Mechanisms that give due recognition to industry's participation in TVET shall be put in place. Technical assistance and capability building interventions shall be provided to industry representatives to enable them to perform effectively. Measures on:
  - *Devising more creative and innovative incentives and rewards mechanisms that will encourage industry participation in TVET*
  - *Providing capability building interventions and technical assistance to industry to enable them to perform their role as TVET partner*
5. **Expand and purposively direct scholarships and other training assistance to critical and hard-to-find skills and higher technologies and use the program to incentivize the TVIs.**
  - *Working and soliciting support for the increase of PESFA and other scholarship budgetary allocation*
  - *Enhancing the distribution and selection criteria of scholarship programs through the involvement of key stakeholders such as industry and TVET associations*
  - *Prioritizing critical and hard-to-find skills needed by industry in scholarships and other government-supported skills development interventions*
  - *Improving program management and monitoring by involving the TESDCs and LGUs in the selection and distribution at the local levels*

### **OBJECTIVE 3: To achieve effective training management**

The organization and management of the TVET system has great impact on efficiency and effectiveness of training provision. The necessary support systems, mechanisms, policies and resources must be in-place.

### **STRATEGIES**

#### **Enhance service delivery processes**

1. **Increase and build up TVET capacity, both horizontally and vertically.** The expansion of TVET capacity horizontally or an increase in the training seats available is to anticipate the inflow of students of senior secondary students from K to 12 on the premise that DepEd shall adopt the policy of utilizing the public and private TVET institutions in the delivery of the TVET portion of the curriculum. The vertical expansion of TVET shall cover development and delivery of programs for more qualifications at higher levels of technologies and qualifications. The following measures shall be undertaken:

- *Requiring a massive TVET infrastructure build-up in the areas of trainers/assessors development; learning materials development; IT-linked programs, systems and processes*
  - *Expanding the development of Training Regulations in higher level qualifications and higher technologies*
  - *Mainstreaming NC I and NC II qualifications in Grade 9 to 12 (Specialization Phase)*
  - *Pursuing partnerships and co-management schemes among TESDA Technology Institutions (TTIs), private firms and industry associations*
2. **Institutionalize and strengthen coordination and convergence between and among government agencies concerned with skills development.** TVET capacity of other government agencies shall also be maximized through closer coordination and partnership arrangements. The responsibility of providing skills development opportunities is not confined to TESDA and the TVET institutions alone. Other government agencies have their respective mandates and responsibilities concerning the development of the capacities of their clients. To pursue this initiative, the following shall be implemented:
- *Ensuring regular and closer consultation and collaboration with the inter-agency group for the harmonization and complementation of programs and resources*
  - *Providing capability building interventions to the inter-agency members for the effective and efficient delivery of TVET program*
3. **Develop the capability of LGUs to ultimately assume the responsibility of providing community-based TVET opportunities.** TESDA shall continuously build-up the capability of the local government units, which has the main responsibility in the delivery of community-based skills development programs. This shall be pursued through the following:
- *Designing and developing capability-building programs for LGUs in establishing, managing and implementing TVET programs*
  - *Providing technical assistance to LGUs in the area of trainers development, curriculum and learning materials development, center administration and assessment and certification*
  - *Developing viable models and partnership arrangements for LGU-led TVET implementation in the localities*
  - *Mobilizing multi-stakeholder support and participation in community-based skills development programs*
4. **Strengthen the integrity of assessment and certification system and processes.** The acceptability and recognition of certification by the industry and other countries is influenced, to a great extent by the integrity of the systems and processes. Thus, it is imperative that the following policy responses are pursued:
- *Establishing /Setting- up sectoral or enterprise-based assessment directly managed and operated by the industry, with priority given to the maritime sector given the country's dominance in the global labor market*
  - *Promoting industry participation and building up their capabilities to undertake sectoral / enterprise-based assessment*

- *Pursuing the establishment of on-line assessment as applicable.*
  - *Implement continuing improvement in the assessment and certification system and processes*
5. **Improve and strengthen the monitoring TVET graduates.** Monitoring of TVET graduates as to their status of employment, including entrepreneurial activities, after completing TVET programs is a critical area of concern that need involvement and cooperation of various TVET stakeholders. To strengthen the monitoring system, the following measures shall be implemented:
- *Making the TVET institutions responsible and accountable for the tracking of their own graduates, particularly on their employment status*
  - *Implementing and institutionalizing the newly introduced Unified Learner Identifier (ULI) which aims to provide students with unique identifier that will facilitate tracking of their status from enrolment to employment at the institutional level*
  - *Continuing and regular improvement of the TESDA biennial TVET program evaluation*
  - *Expanding the coverage of monitoring to include follow-up on entrepreneurial activities of TVET graduates not the wage employment only.*
  - *Strengthening partnership and linkages with the LGUs, through the PESOs in the monitoring of the employability of the TVET graduates*
6. **Pursue the establishment of coordinative mechanism for the three (3) educational agencies.** The trifocalized management of the country's educational system necessitates the institutionalization of a coordinating body that will harmonize and coordinate the policies and programs for the education sector. At present, TVET is still struggling as the "dead end career" despite some efforts on the equivalency program and the Ladderized Education Program of the CHED and TESDA. There is no unified national system on recognized qualifications yet. TESDA has to pursue harder for the approval and the eventual adoption of the Philippine National Qualifications Framework (PNQF). Towards this end, the following measures shall be undertaken:
- *Working with DepEd and CHED and other concerned stakeholders for the institutionalization of the coordinating body for the entire education sector*
  - *Pursuing the approval and adoption of the Philippine National Qualifications Framework (PNQF) towards a unified, seamless and borderless education and training system*
  - *Addressing the need for the formulation of the coherent policy framework for ICT for education (ICT4E) or ICT integrated in the curriculum across levels, instructional materials and delivery platform is ICT-based, an assessment of digital literacy and 21st century skills, among others*
7. **Institutionalize Quality Management System (QMS) in TVET.** Quality training entails more investments towards quality TVET. Improvement in inputs in TVET provisions such as trainers/assessors, learning materials and curriculum, training facilities and infrastructure, among others, are essential. All of these should align with the requirements of industry to enhance the employability of TVET graduates.



Continuous improvement and maintaining the integrity in quality assurance systems and processes is a must.

The adoption of Quality Management System (QMS) in the TVET institutions as well as pursuing accreditation is necessary measures to raise the bar of education and training in the country. This necessitates improving the quality of all aspects of education and training – teachers / trainers/ faculty, curriculum, learning materials and resources, facilities and equipment – as well as management and governance. Benchmarking of programs and competencies with international standards and seeking international recognition needs to be pursued, including licensing and certification of competencies.

- *Pursuing certification under ISO or other internationally recognized certification bodies in TESDA and the TVIs.*
- *Conducting continuing capability building programs to promote quality and excellence in service delivery*
- *Improving the quality assurance processes in TVET such as program registration, assessment and certification, accreditation of institutions and other processes as part of the continuing improvement and to fortify the integrity of these systems and processes.*

8. **Strengthen TESDA as the Authority in TVET.** To effectively implement its mandate, TESDA, as the Authority in TVET, its organizational capacity and capability has to be aligned with the requirements of its clients / customers.

- *Pushing for the approval and implementation of the Rationalization Plan which has taken into consideration the changing environment and demands of operations, particularly at the frontlines*
- *Building-up the organizational capacity and capability of TESDA continuously in line with its mandate*
- *Implementing the resource allocative mandate of TESDA under the framework of inter-agency coordination*

### **Mobilize quality resource inputs**

9. **Conduct periodic review of training regulations and curricula.** There will be regular or periodic reviews of nationally-promulgated training regulations (TRs) that have been in effect for three (3) years or more. The aim is to keep these up-to-date with the current demands and trends in both the local and international labor market including policy directions and legal imperatives along environment protection, consumer protection, and occupational health and safety, among others. Enhancement of the TRs shall also be pursued to align to the requirements of developing a 21st century skilled Filipino workforce. The following policy responses shall be adopted:

- *Reforming / Enhancing the Training Regulations (TRs) to deepen the theoretical/ knowledge component, employability skills, promoting the use of automation/ technology, power tools, strengthening safety and health and consideration of environmental / ecological concerns*

- *Ensuring the implementation of the mandatory review of TRs that have been in effect for three years or as necessary*
- *Reviewing and enhancing the curricula in consonance with the changes in the TR and to enhance TVET delivery along the competency-based paths*
- *Ensuring the integration of gender and development principles in the development of the TRs*

10. **Develop and qualify trainers for TVET based on the PTTQF.** The TVET trainer development program will be strengthened and expanded within the Philippine TVET Trainer Qualifications Framework through the following measures:

- *Prioritizing TVET infrastructure build-up especially trainers developing using available resources from the Training-for-Work-Scholarship Program (TWSP), regular funds and the TESDA Development Fund (TDF)*

11. **Implement models and pilot for new and higher technologies.** The TESDA Technology Institutions (TTIs) and other selected private TVIs shall be utilized for the modeling and piloting of training in new and higher technologies. The integration of ICT in TVET offers unprecedented opportunities for TVET system to expand its capacity and to enhance and facilitate interaction across geographic distance to achieve greater learning objectives. The development of new broadband communication services and convergence of telecommunication with computers have created numerous possibilities to use a variety of new technology tools for teaching and learning system. All these should be harnessed to make TVET more accessible and to improve the teaching and learning process. Specific measures include:

- *Developing models on IT-enabled blended programs and EBTs using PPP and LGU convergence strategies*
- *Reforming the TTIs as the backbone for new and higher technologies*
- *Setting-up / expanding specialized technology centers/programs and centers of excellence in collaboration with industry and external funding agencies through co-management and turnkey project arrangements along identified priority areas*

12. **Intensify implementation and promotion of assessment and certification.** Skills certification is an important quality assurance mechanism that recognizes and certifies an individual's skills and competencies to accomplish a certain set of tasks. It provides clear information on those skills and competencies, and on acceptable standards. Assessment and certification of the competencies of the middle-level workers through the Philippine TVET Qualification and Certification System (PTQCS) shall be pursued. Specifically, the following measures shall be implemented:

- *Institutionalizing the conduct of nationwide synchronized competency assessment (e.g. NATCAC) and provision of free assessment services*
- *Strengthening promotion and advocacy of assessment and certification, focusing on the prestige in the acquisition of a national certificate (NC) or certificate of competency (COC) that is nationally and internationally recognized to increase its recognition and acceptance by the workers, the industry and other TVET*

*stakeholders and to give premium to the hiring of certified Filipino workers, as well as in wage determination, promotion and incentives*

**13. Pursue comparability and harmonization of skills and qualifications towards recognition arrangements.** TESDA should start working towards mutual-recognition arrangements especially in countries where most of the Overseas Filipino Workers (OFWs) are employed. There is also the need to work out with labor receiving countries to allow the assessment of workers based on the host country's qualification standards. This strategy shall be pursued through the following:

- *Conducting benchmarking studies of competencies with international standards for purposes of comparability and harmonization.*
- *Collaborating with concerned agencies (DOLE, DTI and DFA) in pursuing bilateral MRAs*
- *Establishing partnerships with assessment institutions in other countries towards coming up with all possible forms of resource-sharing and bilateral recognition arrangements.*

**14. Diversify sources of financing for TVET.** Quality TVET provision, by its nature is expensive considering the cost of training equipment, tools, facilities and supplies and materials and the need for highly competent trainers. Increasing access and equity to TVET also requires funding. For TVET to be effective there is a need for adequate and sustainable financing. Measures for adequate and sustainable TVET financing shall include the following:

- *Pushing for the full implementation of the TESDA Law provision on TESDA Development Fund and the Levy Grant System*
- *Mobilizing support from the Legislators and the local government units to support TVET programs in their respective localities*
- *Increasing the involvement of the industry and private sector for TVET*
- *Developing priority programs and projects for the TVET sector for international/foreign funding, through loans and grants*

**15. Develop and implement programs intended for green jobs.** TVET shall support the skills requirements of "green-collar jobs". These are jobs that are supportive to the government's efforts on sustainable development, mitigating the ill effects of climate change and addressing the destructive effects of global warming in the country. This shall be pursued through the following:

- *Developing new Training Regulations or amend/review existing training regulations that are needed for green jobs and sustainable development, including agro-forestry*
- *Capability building of trainers and administrators to implement "green skills" programs*
- *Linking-up with local and international agencies in the design, implementation and monitoring of "green skills" programs*

## Sustain research & development

16. **Intensify gathering, analysis and dissemination of labor market information (LMI).** The availability of relevant and timely labor market information particularly on skills and job demands is critical in making the TVET programs responsive to the requirements of industry. This strengthening of labor market information system shall be pursued through the following:

- *Ensuring closer, more active and purposive engagement with industry through regular consultation and dialogue with industry at the national and sub-national levels to identify in-demand skills and other skills development concerns*
- *Establishing partnership and closer linkage with government and the private sector for the generation and sharing of labor market information (e.g. DOLE, POEA, LGUs, PESOs, Job Search facilities, etc.)*
- *Ensuring the availability and accessibility of up-to-date labor market information to the TVET stakeholders through the use of technology (e.g. computer connectivity, use of social networking, etc.), the LGUs, and other means of communication*
- *Institutionalizing the publication of LMIRs and other related information*
- *Capacitating implementers in the area of data gathering and analysis*

17. **Strengthen research and development in TVET.** Continuing research and development on TVET and learning systems, new technologies, models and approaches need to be pursued. This shall involve the following measures:

- *Institutionalizing research and development in the TVET institutions and in TESDA*
- *Conducting capability building programs on research and development*
- *Networking, linking and partnering with local and foreign research and funding institutions*

# Chapter 5

## Implementing for Results

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TESDA as the Authority in TVET seeks to guarantee positive outcomes through a thorough implementation of the objectives and strategies as laid out in the plan and adopts two frameworks by which will serve as its tools in the delivery of excellent service, viz.:

- Sustainable Governance for Excellence Framework
- Monitoring & Evaluation Framework

### **Sustainable governance for excellence framework**

The TESDA Sustainable Governance for Excellence Framework is guided by three core principles: Transformational Leadership, Quality Management System, and Good Governance.



**TESDA Sustainable Governance for Excellence Framework**

## **Transformational leadership**

Transformational leadership requires leaders who are innovative and sensitive to changes that exist within and beyond the TVET environment. The leadership must also be able to mobilize resources to bring about the necessary change desired to make TESDA more responsive and pro-active in providing the necessary programs and services that the various TVET clients need. Moreover, call for a more public-private-partnerships require leaders who possess the quality of being able to multiply influences, creating strong partnerships and convergence with different TVET stakeholders.

Policy responses towards achieving a transformational leadership in TESDA include:

- Implement moral recovery programs to develop morally-upright leaders and managers; and always upholding the Code of Conduct and Ethical Standards for Public Officials and Employees;
- Implement capability-building programs (supervisory training, public speaking, technical writing, character integrity building programs, coaching, mentoring, among others) for the supervisory and technical level managers;
- Regularly conduct performance management review and provide reward and recognition to the best performers;
- Undertake a purposive selection and hiring system to get the best and most suitable candidate to take over the place of senior leadership in TESDA.

## **Quality management system**

As early as 2001, TESDA has embarked on its quality journey and has made significant steps and milestones. During the Plan period, TESDA shall continue its quality journey. In line with the government-wide quality management program under Executive Order No. 605 directing all departments and agencies of government to adopt ISO quality management system, TESDA's proactive stance is towards ISO 9001:2008 Certification.

Policy responses towards TESDA's quality journey:

- Strengthen TESDA's management of customer relationships through the installation of a more effective and efficient customer feedback mechanism that will measure customer satisfaction;
- Transform TESDA to become a more customer-focused organization by being able to define, understand and satisfy the individualized needs of its varied clients and improve the products and services that are provided to them.
- Provide an environment where quality journey is a shared commitment of everyone – managers and workers alike – where all activities are integrated toward improving performance at every level.
- Ensure that all TVET activities and related resources are managed using system and process approaches.

## Good governance

Good governance will be the means that will drive TESDA to leadership excellence in TVET.

The support components to good governance include the following:

- **Goal Driven** - TESDA's goal of employability shall be the centerpiece of all TVET programs and initiatives.
- **Transparency** shall assure that there is no corruption within TESDA. Clear policies and strategies shall be communicated throughout the sector and shall be a means for promotion and advocacy.

TESDA shall ensure access to official records, documents and papers pertaining to official transactions and decisions. More importantly, audit report on training institutions shall be made known.

On-line services shall be made available in application for UTPRAS registration, application for competency assessment and issuance and validation of national certificates and certificate of competency.

There shall be transparent procurement procedures which will be uploaded in the website. The Bids and Awards Committee shall publish in newspapers and website invitations for bidding. Bidding shall be open to all to watch the proceedings. It should be noted that there shall be strict selection of the members of the Bids and Awards Committee. All forms that shall be used in all the procedures shall be downloadable.

- **Integrity Fortification** - At all times TESDA looks into the integrity of the organization. With the support of industry, there shall be integrity of the assessment and certification system and processes. To lessen human intervention, written tests shall be given on-line. The Internal Ombudsman in TESDA shall be strengthened so that corresponding punishment shall be enforced to those officials found guilty.

To give more value to the integrity of its organization, TESDA Order No. 99 series of 2011 created the TESDA Efficiency and Integrity Boards (EIBs). The establishment of the boards provides a structure and mechanism through enabling policies for developing programs that supports the government's call for responsibility, transparency, accountability and delivering TESDA's promise to its publics. The board has two components namely: The TESDA Central Office Efficiency and Integrity Boards (COEIB) and the TESDA Regional Office Efficiency and Integrity Board (ROEIB).

- **High Technology** shall be the core of TESDA training interventions. TESDA shall adjust to high technology and implement better systems. It shall increase capacity of information technology so information shall be released as real time information. The TESDA Technology Institutions (TTIs) shall be reformed to adapt to the fast changing technology. There shall be investment in state of the art equipment. Its training shall be made more entrepreneurial.
- **Proactive and flexible.** TESDA as an institution should be proactive and flexible in any impending change. It should continuously strengthen its partnership with the industry and training providers to generate signals on labor market changes for

hard to fill and emerging jobs that will result in the development of new policies and standards.

TESDA must actively capacitate and involve the Technical Education and Skills Development Committees on policy analysis and formulation. A set of revitalized TESDCs can provide regular updates and inputs to the TESDA Board. A functional TESDC can be a strong linkage to the regional and local development councils where they can engage in resource allocation and mobilization, among others.

- **Strategic Alliance** – TESDA shall build strategic alliances with its partners and stakeholders through relational capital and political capital.

Relational capital is the sum of all of the relationships of all people within an organization. It builds more on business arrangements and forges a business like arrangement with partners towards a better move to the 21<sup>st</sup> century.

To attain relational capital, TESDA positions itself internationally through linkages and networking through international fora and conferences such as BIMP-EAGA, APEC, ASEAN, ASEM, JPEPA, UNESCO, ILO, Regional Trade Agreements/Free Trade Agreements (RTAs/FTAs) such as ASEAN-China, ASEAN-Korea, ASEAN-Japan, ASEAN-India, ASEAN-Australia-New Zealand, ASEAN-EU, among others. It shall work for mutually beneficial arrangements with other countries where bilateral arrangements on technical cooperation are available to allow for comparability, harmonization and benchmarking of the country's standards against the standards of other countries

To gain political capital, TESDA shall create a favorable image with the TVET sector and among its stakeholders such as LGUs and other government agencies.

- **Values Culture/Ethical Standards**

Following the Civil Service code of conduct and ethics for public officials, the TESDA organization shall at all times be accountable to the sector and shall discharge their duties with utmost responsibility, integrity and competence. TESDA inculcates positive values within its ranks and officials in reaching excellent organization. It shall employ transparency in the systems. There shall be accountability among the ranks and officials in disposing its duties and responsibilities and shall institute integrity measures.

- **Accountability**

TESDA shall act to correct those who do not conform to regulation and those not complying with standards. A consequence management system shall be implemented wherein penalties shall be given to those who does not conform and comply and motivate and incentivize those who conforms and comply.

TESDA shall be responsive civil servants and shall implement the "Reward for Work, Work for Reward Program". This shall be aimed at excellence, innovation, quality, and management practices for the organization.

To make sustainable governance happen, The Rationalization Plan shall be pursued. This Plan aimed to provide for a structure and a manning that will ensure high quality provision of services to its wide array of clientele. TESDA also moved for the strengthening of its core functions and widened its geographic coverage through the consolidation of resources and optimizing outcomes of TESDA offices and institutions.



## Monitoring and evaluation framework

**Efficiency and Effectiveness Review (EER) Approach to Monitoring.** The EER approach to monitoring shall be utilized in monitoring plan achievements. The EER framework focuses on three basic principles:

Principles	Basic Questions to be Responded
<b>RESPONSIVENESS</b> /Appropriateness of plan interventions relative to the goals and targets	Are the programs, projects and activities deemed appropriate or should they be abolished, changed or reprioritized?
<b>EFFECTIVENESS</b> to achieve the desired outcome	Will the outputs of the programs, projects and activities able to achieve the desired outcomes?
<b>EFFICIENCY</b> having the best value for plan investments	Are the programs, projects and activities producing the outputs at competitive cost?

The framework provides a process of reviewing and classifying the Priority Sector Activities (PSAs) and Programs, Activities, Projects (PAPs) as regards their appropriateness and effectiveness in attaining the desired objectives. The approach is aimed at achieving an efficient system of resource allocation and public expenditure management by aligning fiscal and material resources to priority programs and services that effectively contribute to the attainment of the plan goals and objectives. These criteria will prove useful in the annual review for prioritizing programs and projects especially in designing the catch-up plan towards the achievement of the desired results.

**Performance metrics** .The success of the plan shall be measured through specific performance indicators. For the plan period, two (2) major indicators will be monitored which are as follows:

**Certification Rate.** A good quality assurance measure is the certification rate being registered by those who have undergone the assessment and certification process in various qualification levels. The performance of the takers in the competency assessment and certification is a reflection of the quality of TVET programs being offered. Thus, the results could serve as basis in reviewing the curriculum, capability building of trainers, facilities and equipment and even training methodology and materials.

**Employability** of TVET graduates is a good measure of TVET performance as whether or not the TVET programs are in line with the requirements of the job market.

Areas	Efficiency		Access	
	Internal	External		
<b>Accountability</b>	Targets vs. Budget Resource allocation and management Prioritization	Review of TVET investments of other agencies per Sec. 25 of RA 7796 re: coordination function of TESDA	No. of graduates No. of PESFA slots No. of TWSP slots No. of certified workers Segmentation of clients Training cost	
<b>Performance Regulation</b>	Standards Development Training Regulations Development Program Registration and Accreditation Accreditation of Assessment Centers/Venues Accreditation of Trainers/Assessors	No. of persons assessed and certified	Compliance Audit Continual improvement Quality Management System Reporting System	
<b>Value Contributions</b>		Labor Market Information (Best-Job-Fit) Employability		

**Researches as a complementary evaluation mechanism.** Researches, by providing deeper insights and more expansive perspectives, shall continue to be undertaken, to complement plan monitoring and evaluation efforts, the initial listings of which include as follows:

**Impact Evaluation Studies.** A feedback mechanism on the status of implementation of major TVET policies and programs done on a biennial basis, the studies focuses on establishing the employability of TVET graduates including related information as to their types of employment and incomes.

**Employer Satisfaction Survey.** Pilot-tested in 2008, the survey is to be institutionalized to elicit regular feedback from industries and employers on TVET graduates' performance in the workplace.

**Study on the Effects of K to 12 Implementation to TVET.** K to 12 implementation will be studied as it affects TVET's strategic positioning in the education and training market.

**Study on Good Practices of TTIs and the APACC-accredited Institutions.** Good Practices of TESDA Technology Institutions (TTIs) and the APACC-accredited Institutions in terms of methodology, training materials, trainers, hardware, software shall be documented to serve as models for other institutions to emulate. The study

results would also serve as basis to develop awards and incentives mechanisms to TVET providers.

**Acceptability of Assessment and Certification by the Employers and Industry.** The study ensures that TVET assessment and certification remains current and aligned with industry hiring, training and promotion practices relative to TVET occupations. This is to guarantee industry's continued patronage of certificated TVET graduates.

**Comparability of TRs with ASEAN Neighbors and the APEC Region.** Building on the gains of the joint Philippine-China project on the comparability/ benchmarking of TVET qualifications in welding occupations, the idea is to expand it to include other occupations.

In sum, the pursuit of inclusive growth in TVET through the 3<sup>rd</sup> Cycle NTESDP, 2011-2016 will involve the following:

- **Institutions that unite** – there is a common thread or objective that unify various institutions and players in the TVET sector;
- **Infrastructures that connect** – the systems, processes, resources and people for TVET to work effectively are present and continuously developing and improving; **and**
- **Institutions that target** – the need for focus is recognized given the scarcity of resources. Market segmentation and focus targeting is done along the identified priorities.

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Planning Guidelines on the Formulation of Medium-Term Philippine Development Plan

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## Companion Documents

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A. TVET Training Targets Per Sector  
2011-2016

B. TESDA Investment Requirements  
2011-2016

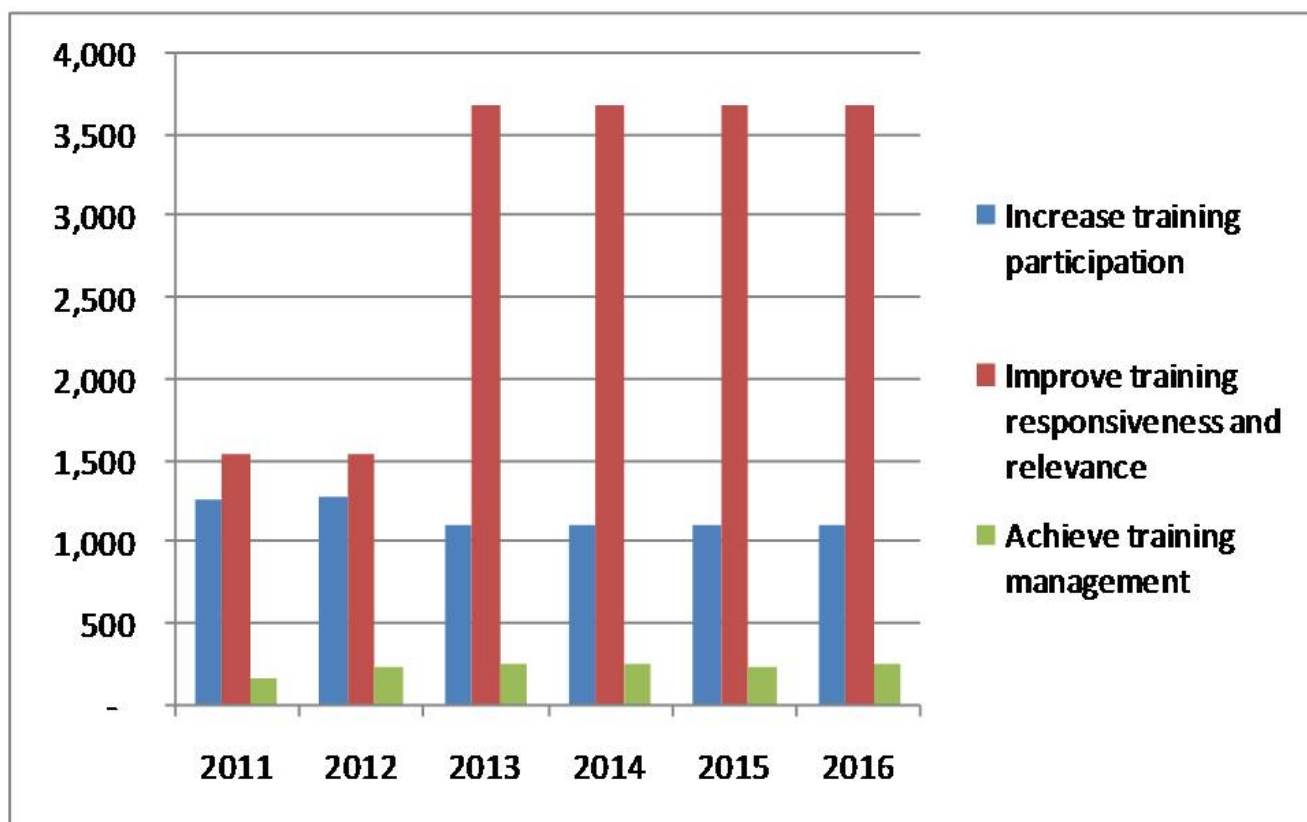


## TVET Training Targets

Indicators	2011	2012	2013	2014	2015	2016
<b>Enrolment</b>	1,030,000	1,140,000	1,131,000	1,264,000	1,410,510	1,571,560
Male	529,420	585,980	581,334	649,696	725,002	807,782
Female	500,580	554,040	549,666	614,304	685,508	763,778
<b>Graduates</b>	930,000	1,030,000	1,010,000	1,131,000	1,264,100	1,410,510
Male	478,020	529,420	519,140	581,334	649,747	725,002
Female	451,980	500,580	490,860	549,666	614,353	685,508
<b>No. of Persons Assessed</b>	600,000	660,000	726,000	798,600	878,460	966,306
<b>No. of Persons Certified</b>	510,000	564,300	624,360	690,789	764,260	845,518
<b>Certification Rate (%)</b>	85.00	85.50	86.00	86.50	87.00	87.50
<b>Employment Rate (%)</b>	60.8	60.8	60.8	60.8	60.8	60.8
<b>PESFA*</b>	15,000	15,000	15,000	15,000	15,000	15,000
<b>TWSP*</b>	70,000	70,000	200,000	200,000	200,000	200,000

\*Computed based on the prevailing average per capita cost of TVET program/qualification

## Investment Requirements by Strategic Objective 2011-2016



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## Investment Requirements 2011 – 2016

(in million pesos)

*Summary*

	2011	2012	2013	2014	2015	2016
<b>A. Increase training participation</b>	1,264	1,279	1,107	1,107	1,110	1,110
<b>B. Improve training responsiveness and relevance</b>	1,550	1,550	3,679*	3,679*	3,685*	3,685*
<b>C. Achieve effective training management</b>	178	235	254	255	252	255
<b>TOTAL</b>	<b>2,992</b>	<b>3,064</b>	<b>5,040</b>	<b>5,041</b>	<b>5,047</b>	<b>5,050</b>



Sector	Graduates										Assessed						Certi fied				
	Full Quali fication																				
	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016			
<b>PHILIPPINES</b>	1,000,000	1,100,000	1,210,000	1,331,000	1,464,100	1,610,510	600,000	660,000	725,900	798,480	878,320	966,150	510,000	564,300	624,360	690,790	764,260	845,520			
<b>Agriculture and Fishery</b>	22,140	24,390	26,830	29,510	32,470	35,700	13,320	14,670	16,130	17,730	19,510	21,460	11,370	12,600	13,900	15,380	17,020	18,820			
Agri Producti on	8,850	9,680	10,650	11,710	12,880	14,170	5,310	5,810	6,390	7,030	7,730	8,510	4,520	4,970	5,500	6,090	6,730	7,450			
Animal Producti on	6,740	7,370	8,110	8,920	9,810	10,790	4,050	4,430	4,870	5,360	5,890	6,480	3,450	3,790	4,190	4,640	5,130	5,670			
Aquaculture	1,280	1,430	1,570	1,730	1,900	2,090	770	860	950	1,040	1,140	1,260	660	740	820	900	1,000	1,110			
Compost Making	610	660	730	800	880	970	370	400	440	480	530	590	320	350	380	420	470	520			
Hydroponics	660	770	850	930	1,030	1,130	400	470	510	560	620	680	340	410	440	490	540	600			
Integrated Pest Management	280	330	360	400	440	480	170	200	220	240	270	290	150	180	190	210	240	260			
Slaughtering Operati ons	270	330	360	400	440	480	170	200	220	240	270	290	150	180	190	210	240	260			
Other Agri-related courses	3,180	3,520	3,870	4,260	4,690	5,150	1,910	2,120	2,330	2,560	2,820	3,090	1,630	1,820	2,010	2,220	2,460	2,710			
New Emerging Technologies	270	300	330	360	400	440	170	180	200	220	240	270	150	160	180	200	210	240			
<b>Automoti ve</b>	63,970	70,390	77,430	85,160	93,690	103,050	38,410	42,250	46,470	51,110	56,220	61,850	32,660	36,140	39,990	44,230	48,940	54,140			
Automoti ve Servicing	53,590	58,960	64,860	71,340	78,480	86,320	32,160	35,380	38,920	42,810	47,090	51,800	27,340	30,250	33,480	37,040	40,970	45,330			
Driving	9,020	9,900	10,890	11,980	13,180	14,500	5,420	5,940	6,540	7,190	7,910	8,700	4,610	5,080	5,630	6,220	6,890	7,620			
Other Automoti ve-related courses	590	660	730	800	880	970	360	400	440	480	530	590	310	350	380	420	470	520			
New Emerging Technologies	770	870	950	1,040	1,150	1,260	470	530	570	630	690	760	400	460	500	550	610	670			
<b>Constructi on</b>	74,900	82,310	90,590	99,600	109,550	120,550	45,050	49,460	54,420	59,850	65,800	72,420	38,400	42,440	46,860	51,890	57,360	63,440			
Basic Bench Work	540	550	610	670	730	810	330	380	370	410	440	490	290	290	320	360	390	430			
Carpentry	3,490	3,850	4,240	4,660	5,120	5,640	2,100	2,310	2,550	2,800	3,080	3,390	1,790	1,980	2,200	2,430	2,680	2,970			
Constructi on Painti ng	710	770	850	930	1,030	1,130	430	470	510	560	620	680	370	410	440	490	540	600			
Consumer Electronics Servicing	24,020	26,400	29,040	31,940	35,140	38,650	14,420	15,840	17,430	19,170	21,090	23,190	12,260	13,550	14,990	16,590	18,350	20,300			
Electricity	20,630	22,660	24,930	27,420	30,160	33,180	12,380	13,600	14,960	16,460	18,100	19,910	10,530	11,630	12,870	14,240	15,750	17,430			
Electromechanics	610	660	730	800	880	970	370	400	440	480	530	590	320	350	380	420	470	520			
Heavy Equipment Operati ons	4,280	4,730	5,200	5,720	6,300	6,930	2,570	2,840	3,120	3,440	3,780	4,160	2,190	2,430	2,690	2,980	3,290	3,640			
Hollow Block Making	680	770	850	930	1,030	1,130	410	470	510	560	620	680	350	410	440	490	540	600			
House Painti ng	610	660	730	800	880	970	370	400	440	480	530	590	320	350	380	420	470	520			
Industrial Motor Control	510	550	610	670	730	810	310	330	370	410	440	490	270	290	320	360	390	430			
Industrial Pipe Fitti ng	530	550	610	670	730	810	320	330	370	410	440	490	280	290	320	360	390	430			
Laybrick/block for surface	640	660	730	800	880	970	390	400	440	480	530	590	340	350	380	420	470	520			
Maintenance Mechanic	520	550	610	670	730	810	320	330	370	410	440	490	280	290	320	360	390	430			
Masonry	3,170	3,520	3,870	4,260	4,690	5,150	1,910	2,120	2,330	2,560	2,820	3,090	1,630	1,820	2,010	2,220	2,460	2,710			
Pipefitti ng	3,810	4,180	4,600	5,060	5,560	6,120	2,290	2,510	2,760	3,040	3,340	3,680	1,950	2,150	2,380	2,630	2,910	3,220			
Plumbing	5,910	6,490	7,140	7,850	8,640	9,500	3,550	3,900	4,290	4,710	5,190	5,700	3,020	3,340	3,690	4,080	4,520	4,990			
Plywood Building	570	660	730	800	880	970	350	400	440	480	530	590	300	350	380	420	470	520			
Staff old Erecti on	590	660	730	800	880	970	360	400	440	480	530	590	310	350	380	420	470	520			
Technical Drafti ng	520	550	610	670	730	810	320	330	370	410	440	490	280	290	320	360	390	430			
Tile Setti ng	670	770	850	930	1,030	1,130	410	470	510	560	620	680	350	410	440	490	540	600			
Other Constructi on-related courses	990	1,100	1,210	1,330	1,460	1,610	600	660	730	800	880	970	510	570	630	700	770	850			
New Emerging Technologies	900	1,020	1,110	1,220	1,340	1,480	540	620	670	740	810	890	460	540	580	650	710	780			

Sector Full Quali cati on	Graduates						Assessed						Certi fi ed					
	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
	<b>Creative</b>	10,870	11,930	13,110	14,420	15,880	17,450	6,580	7,220	7,920	8,690	9,570	10,530	4,290	4,740	5,210	5,760	6,380
Bag Making	1,450	1,540	1,650	1,850	2,050	2,260	870	930	1,020	1,120	1,230	1,360						
Balloon Making	1,170	1,320	1,450	1,600	1,760	1,930	710	800	870	960	1,060	1,160						
Bead Works Making	1,690	1,880	2,060	2,260	2,490	2,740	1,020	1,130	1,240	1,360	1,500	1,650	870	970	1,070	1,180	1,310	1,450
Flower Making	680	770	850	930	1,030	1,130	410	470	510	560	620	680	350	410	440	490	540	600
Handicraft s	3,670	4,070	4,480	4,930	5,420	5,960	2,210	2,450	2,690	2,960	3,260	3,580	1,880	2,100	2,320	2,570	2,840	3,140
Paper Recycling	220	220	240	270	290	320	140	140	150	170	180	200	120	120	130	150	160	180
Photographic Screen Processing	490	550	610	670	730	810	300	330	370	410	440	490	260	290	320	360	390	430
Photography	100	110	120	130	150	160	60	70	80	80	90	100	60	60	70	70	80	90
Plasti c Canvass Making	450	440	480	530	590	640	270	270	290	320	360	390	230	240	250	280	320	350
Plasti c Moulding	120	110	120	130	150	160	80	70	80	80	90	100	70	60	70	70	80	90
Silk Screen Printi ng	80	110	120	130	150	160	50	70	80	80	90	100	50	60	70	70	80	90
Other Creati ve-related courses	620	660	730	800	880	970	380	400	440	480	530	590	330	350	380	420	470	520
New Emerging Technologies	130	150	160	180	190	210	80	90	100	110	120	130	70	80	90	100	110	120
<b>Electronics</b>	1,480	1,670	1,830	2,020	2,230	2,440	970	1,020	1,120	1,220	1,350	1,480	800	890	970	1,070	1,190	1,310
Cellular Phone Servicing	1,120	1,210	1,330	1,460	1,610	1,770	680	730	800	880	970	1,070	580	630	690	770	850	940
Audio-Video Products Servicing	70	110	120	130	150	160	50	70	80	80	90	100	50	60	70	70	80	90
Other Electronics-related courses	270	330	360	400	440	480	170	200	220	240	270	290	150	180	190	210	240	260
New Emerging Technologies	20	20	20	30	30	30	30	20	20	20	20	20	20	20	20	20	20	20
<b>Footwear &amp; Leathergoods</b>	400	440	480	540	580	640	250	280	300	340	360	400	220	240	260	300	320	360
Footwear Making	240	220	240	270	290	320	150	140	150	170	180	200	130	120	130	150	160	180
Other Footwear and Leathergoods-related courses	160	220	240	270	290	320	100	140	150	170	180	200	90	120	130	150	160	180
New Emerging Technologies	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
<b>Furniture</b>	8,390	9,240	10,170	11,200	12,300	13,540	5,040	5,550	6,130	6,750	7,390	8,150	4,310	4,770	5,280	5,860	6,450	7,150
Furniture and Furnishings	540	550	610	670	730	810	330	330	370	410	440	490	290	290	320	360	390	430
Manufacture Wood Patt erns	6,950	7,700	8,470	9,320	10,250	11,270	4,170	4,620	5,090	5,600	6,150	6,770	3,550	3,960	4,380	4,850	5,360	5,930
Other Furniture-related courses	800	880	970	1,070	1,170	1,290	480	530	590	650	710	780	410	460	510	570	620	690
New Emerging Technologies	100	110	120	140	150	170	60	70	80	90	90	110	60	60	70	80	80	100
<b>Garments</b>	11,800	13,140	14,450	15,900	17,510	19,240	7,140	7,930	8,730	9,570	10,540	11,590	6,130	6,840	7,530	8,320	9,230	10,200
Advance Loom Weaving	90	110	120	130	150	160	60	70	80	80	90	100	60	60	70	70	80	90
Basic Sewing and Sewing Machine	520	550	610	670	730	810	320	330	370	410	440	490	280	290	320	360	390	430
Bleaching of Indigenous Fibers	80	110	120	130	150	160	50	70	80	80	90	100	50	60	70	70	80	90
Cloth Mender	50	110	120	130	150	160	30	70	80	80	90	100	30	60	70	70	80	90
Draft and Cut Patt ern of Mens' Casual	380	440	480	530	590	640	230	270	290	320	360	390	200	240	250	280	320	350
Industrial Sewing Machine Operati on	340	330	360	400	440	480	210	200	220	240	270	290	180	180	190	210	240	260
Ladies Casual Apparel Cutti ng &	510	550	610	670	730	810	310	330	370	410	440	490	270	290	320	360	390	430
Quilti ng/Sewing	70	110	120	130	150	160	50	70	80	80	90	100	50	60	70	70	80	90
Spinning	360	440	480	530	590	640	220	270	290	320	360	390	190	240	250	280	320	350
Tailoring/Dressmaking	8,370	9,240	10,160	11,180	12,300	13,530	5,030	5,550	6,100	6,710	7,380	8,120	4,280	4,750	5,250	5,810	6,430	7,110
Other Garments-related courses	890	990	1,090	1,200	1,320	1,450	540	600	660	720	800	870	460	520	570	630	700	770
New Emerging Technologies	140	160	180	200	210	240	90	100	110	120	130	150	80	90	100	110	120	140





Sector	Graduates										Assessed						Certi f i ed								
	Full Quali f i cati on		2012		2013		2014		2015		2016		2011		2012		2013		2014		2015		2016		
	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	
<b>Tourism</b>	319,880	350,830	385,860	424,490	466,910	513,610	191,970	210,520	231,560	254,730	280,190	308,200	163,230	180,040	199,190	220,390	243,810	269,730							
Baking/Pastry	19,410	21,230	23,350	25,690	28,260	31,080	11,650	12,740	14,010	15,420	16,960	18,650	9,910	10,900	12,050	13,340	14,760	16,320							
Culinary Arts	1,600	1,650	1,820	2,000	2,200	2,420	960	990	1,100	1,200	1,320	1,460	820	850	950	1,040	1,150	1,280							
Commercial Cooking	159,610	175,450	193,000	212,300	233,520	256,880	95,770	105,270	115,800	127,380	140,120	154,130	81,410	90,010	99,590	110,190	121,910	134,870							
Bartending/Barista	39,520	43,340	47,670	52,440	57,690	63,450	23,720	26,010	28,610	31,470	34,620	38,070	20,170	22,240	24,610	27,230	30,120	33,320							
Housekeeping	45,680	50,160	55,180	60,690	66,760	73,440	27,410	30,100	33,110	36,420	40,060	44,070	23,300	25,740	28,480	31,510	34,860	38,570							
Front Office Services	16,410	17,930	19,720	21,700	23,870	26,250	9,850	10,760	11,840	13,020	14,330	15,750	8,380	9,200	10,190	11,270	12,470	13,790							
Tour Guiding Services	10,440	11,330	12,460	13,710	15,080	16,590	6,270	6,800	7,480	8,230	9,050	9,960	5,330	5,820	6,440	7,120	7,880	8,720							
Waitering	6,270	6,710	7,380	8,120	8,930	9,820	3,770	4,030	4,430	4,880	5,360	5,900	3,210	3,450	3,810	4,230	4,670	5,170							
Other Tourism-related Courses	17,100	18,700	20,570	22,630	24,890	27,380	10,260	11,220	12,350	13,580	14,940	16,430	8,730	9,600	10,630	11,750	13,000	14,380							
New Emerging Technologies	3,840	4,330	4,710	5,210	5,710	6,300	2,310	2,600	2,830	3,130	3,430	3,780	1,970	2,230	2,440	2,710	2,990	3,310							
<b>Transport</b>	5,350	5,960	6,560	7,220	7,970	8,740	3,250	3,620	3,980	4,360	4,820	5,280	2,800	3,150	3,450	3,820	4,240	4,680							
Aircraft Mechanic	380	440	480	530	590	640	230	270	290	320	360	390	200	240	250	280	320	350							
Aviation Electronics	50	60	70	80	90	100	30	40	50	50	60	60	30	40	50	50	60	60							
Basic Defensive Driving	330	330	360	400	440	480	200	200	220	240	270	290	170	180	190	210	240	260							
Basic Electricity	770	880	970	1,070	1,170	1,290	470	530	590	650	710	780	400	460	510	570	620	690							
Gas Engine Tune Up	580	660	730	800	880	970	350	400	440	480	530	590	300	350	380	420	470	520							
Light Vehicle Driving	690	770	850	930	1,030	1,130	420	470	510	560	620	680	360	410	440	490	540	600							
Motorcycle/Small Engine Servicing	2,330	2,530	2,780	3,060	3,370	3,700	1,400	1,520	1,670	1,840	2,030	2,220	1,190	1,300	1,440	1,600	1,770	1,950							
Pre and post operational courses	90	110	120	130	150	160	60	70	80	80	90	100	60	60	70	70	80	90							
Other Transport-related courses	70	110	120	130	150	160	50	70	80	80	90	100	50	60	70	70	80	90							
New Emerging Technologies	60	70	80	90	100	110	40	50	50	60	60	70	40	50	50	60	60	70							
<b>Wholesale</b>	6,310	6,910	7,590	8,360	9,190	10,100	3,800	4,160	4,570	5,030	5,540	6,080	3,260	3,590	3,950	4,380	4,850	5,340							
Salesman/Saleslady (Salesclerk)	3,060	3,410	3,750	4,130	4,540	4,990	1,840	2,050	2,250	2,480	2,730	3,000	1,570	1,760	1,940	2,150	2,380	2,630							
Stockman/Stockclerk	2,350	2,530	2,780	3,060	3,370	3,700	1,410	1,520	1,670	1,840	2,030	2,220	1,200	1,300	1,440	1,600	1,770	1,950							
Warehouseman	540	550	610	670	730	810	330	330	370	410	440	490	290	290	320	360	390	430							
Other Wholesale-related courses	280	330	360	400	440	480	170	200	220	240	270	290	150	180	190	210	240	260							
New Emerging Technologies	80	90	90	100	110	120	50	60	60	60	70	80	50	60	60	60	70	70							



Objectives / Strategies	Indicators	Measurable Outputs / Targets					BUDGET (in million pesos)						
		2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
1.2.2 Expand and intensify employment facilitation services	<ul style="list-style-type: none"> <li>% of clients served</li> </ul>	20%	40%	50%	50%	60%	70%	11.3	26.6	30.0	30.0	33.0	38.0
1.2.3 Sustain promotion and advocacy of TVET	<ul style="list-style-type: none"> <li>Increased awareness of TVET sustained</li> </ul>	95%	97%	99%	100%	100%	100%	12.0	12.0	12.0	12.0	12.0	12.0
2.0 Improve training responsiveness and relevance													
2.1 Pursue positive perpetual collaborations													
2.1.1 Pursue private partnership in TVET	<ul style="list-style-type: none"> <li>% Increase in no. of partnerships in all areas of TVET</li> </ul>	10%	10%	10%	10%	10%	10%	9.6	9.7	19.9	19.9	19.9	19.9
2.1.2 Expand enterprise-based training (EBT)	<ul style="list-style-type: none"> <li>% Increase in no. of TVIs and enterprises implementing EBT</li> <li>% increase in No of persons trained</li> </ul>	10%	10%	10%	10%	10%	10%						
2.1.3 Strengthen link-up with public and private employers in the hiring of TVET graduates	<ul style="list-style-type: none"> <li>No of TESDA – industry partnerships</li> </ul>	9	12	15	18	18	18						

Objectives / Strategies	Indicators	Measurable Outputs / Targets								BUDGET ('000)				
		2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	
2.2 Incentivize industry exemplars & participation	<ul style="list-style-type: none"> <li>Incentives and rewards mechanisms in place</li> <li>No. trained / provided technical assistance in industry</li> <li>Increased no. of TVIs offering programs in critical and hard – to – find skills and higher technologies</li> <li>No of TVET graduates granted with scholarships               <ul style="list-style-type: none"> <li>TWSP</li> <li>PESFA</li> </ul> </li> </ul>	Incentives / rewards mechanics	/	/	/	/	/	/	5.0	5.0	25.0	25.0	25.0	25.0
2.2.1 Provide incentives and rewards to generate wider industry support and commitment	<ul style="list-style-type: none"> <li>No. trained / provided technical assistance in industry</li> </ul>	Training needs survey	/	/	/	based on needs	→ /	→ /	10.0	10.0	10.0	10.0	10.0	10.0
2.2.2 Expand and purposively direct scholarships and other training assistance to critical and hard – to – find skills and higher technologies and use the program to incentivize the TVIs	<ul style="list-style-type: none"> <li>No of TVET graduates granted with scholarships               <ul style="list-style-type: none"> <li>TWSP</li> <li>PESFA</li> </ul> </li> </ul>	52, 569 (TWSP & PESFA)	52, 569 (TWSP & PESFA)	216, 543 (PESFA & TWSP)	217, 365 (PESFA & TWSP)	218, 230 (PESFA & TWSP)	219, 145 (PESFA & TWSP)	700.0	700.0	2000* 200.0	2000* 200.0	2000* 200.0	2000* 200.0	2000* 200.0
										←	←	←	←	→
3.0 Achieve effective training management														
3.1 Enhance service delivery processes		Baseline info	←	Promotion	/advocacy to TVIs	→	→	20	20	20	20	20	20	20
3.1.1 Increase and build up TVET capacity, both horizontally and vertically	<ul style="list-style-type: none"> <li>Increased no. of accredited TVET programs and institutions</li> <li>Training regulations in higher level qualifications and technologies developed</li> </ul>	14 new TRs		←	Depends on industry needs	→	→	4.2	4.2	4.2	4.2	4.2	4.2	4.2







Objectives / Strategies	Indicators	Measurable Outputs / Targets										BUDGET (in million pesos)				
		2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016			
3.1.8 Strengthen TESDA as the Authority in TVET	<ul style="list-style-type: none"> <li>Rationalization Plan approved</li> <li>Organizational capacity and capability building of TESDA</li> <li>Resource allocation mandate implemented</li> </ul>	/	/	/	/	/	/	20.0	20.0	30.0	30.0	30.0	30.0			
3.2 Mobilize quality resource inputs																
3.2.1 Conduct periodic review of training regulations and curricula	<ul style="list-style-type: none"> <li>No. of Training Regulations reviewed and updated</li> </ul>	15 TRs	70 TRs reviewed/ updated	35 TRs updated	35 TRs updated	35 TRs updated	1.0	18.0	9.0	9.0	9.0	9.0				
3.2.2 Develop and qualify trainers for TVET based on the PTTQF	<ul style="list-style-type: none"> <li>No of trainers trained and qualified</li> </ul>	6,600	6,600	6,600	6,600	6,600	66.0	66.0	66.0	66.0	66.0	66.0				
3.2.3 Implement models and pilot for new and higher technologies	<ul style="list-style-type: none"> <li>No. of models developed</li> </ul>	/	1	1	1	1	2.0	2.0	2.0	2.0	2.0	2.0				
3.2.4 Intensity implementation and promotion of assessment and certification	<ul style="list-style-type: none"> <li>NATCAC institutionalized</li> </ul>	/	/	/	/	/	20.0	20.0	20.0	20.0	20.0	20.0				
3.2.5 Pursue comparability and harmonization of skills and qualifications	<ul style="list-style-type: none"> <li>Benchmarking studies conducted</li> <li>Bilateral MIRAS pursued</li> </ul>	/	/	/	/	/	2.0	2.0	2.0	2.0	2.0	2.0				

Objectives / Strategies	Indicators	Measurable Outputs / Targets										BUDGET (in million pesos)				
		2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016			
3.2.6 Diversify sources of financing for TVET	<ul style="list-style-type: none"> <li>• TESDA Law provision on TESDA Development Fund and Levy Grant System fully implemented</li> <li>• Increased funding support from legislators and LGUs</li> <li>• International / foreign funding sourced and implemented</li> </ul>	/	/	/	/	/	/	5.0	5.0	5.0	5.0	5.0	5.0	5.0		
3.2.7 Develop and implement programs intended for green jobs	<ul style="list-style-type: none"> <li>• No of trainers and administrators developed to implement "green skills" programs</li> <li>• "Green Skills" programs implemented</li> </ul>	Skills / program to be identified	/	←	To be monitored	→	/	.5	1.0	2.0	2.0	2.0	2.0	2.0		
3.3 Sustain research and development 3.3.1 Intensify gathering, analysis and dissemination of labor market information	<ul style="list-style-type: none"> <li>• Up to date labor market information available and accessible to the public and TVIs</li> <li>• No. of LMI Reports published / month</li> <li>• No. of implementors trained in data gathering and analysis</li> </ul>	System enhanced  12 Training needs survey	/	/	/	/	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6		
			12	12	12	12	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0		
			110	115			.2	2.2	2.5							

Objectives / Strategies	Indicators	Measurable Outputs / Targets						BUDGET ("in million pesos)						
		2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	
3.3.2 Strengthen research and development in TVET	<ul style="list-style-type: none"> <li>• R&amp;D in TVET institutions and TESDA institutionalized</li> <li>• Capability building program in R&amp;D implemented</li> <li>• Active partnerships with local and foreign research and funding institutions</li> </ul>	/	/	/	/	/	/			20.0	20.0	20.0	20.0	20.0
		25 Administrators	50	50	50	50		.50	1.0	1.0	1.0	1.0	1.0	
		/	/	/	/	/		.20	.20	.20	.20	.20	.20	
<b>TOTAL</b>								<b>2,992</b>	<b>3,064</b>	<b>5,040</b>	<b>5,041</b>	<b>5,047</b>	<b>5,050</b>	







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